

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Day: Monday
Date: 5 July 2021
Time: 2.00 pm
Place: George Hatton Hall - Dukinfield Town Hall

Item No.	AGENDA	Page No
1.	APOLOGIES FOR ABSENCE To receive any apologies for the meeting from Members of the Panel.	
2.	DECLARATIONS OF INTEREST To receive any declarations of interest from Members of the Panel.	
3.	MINUTES The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 15 March 2021 to be signed by the Chair as a correct record (Minutes attached).	1 - 8
4.	CAPITAL OUTTURN REPORT 2020/21 To consider the attached report of the Executive Member for Finance and Economic Growth / Director of Finance.	9 - 34
5.	ADULTS CAPITAL PLAN To consider the attached report of the Executive Member for Health, Social Care and Population Health / Director of Adult Services.	35 - 44
6.	CHILDREN'S SOCIAL CARE CAPITAL SCHEMES UPDATE REPORT To consider the attached report of the Deputy Executive Leader / Assistant Director of Children's Social Care.	45 - 50
7.	GROWTH CAPITAL PROGRAMME To consider the attached report of the Executive Member for Finance and Economic Growth / Director of Growth.	51 - 70
8.	EDUCATION CAPITAL PROGRAMME To consider the attached report of the Executive Member for Lifelong Learning, Equalities, Culture and Heritage / Executive Member for Finance and Economic Growth / Director of Education for Tameside and Stockport / Assistant Director of Strategic Property.	71 - 92

Item No.	AGENDA	Page No
9.	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE To consider the attached report of the Executive Member for Neighbourhoods, Community Safety and Environment / Director of Population Health.	93 - 100
10.	CAPITAL PROGRAMME - OPERATIONS AND NEIGHBOURHOODS (MAY 2021) To consider the attached report of the Executive Member for Neighbourhoods, Community Safety and Environment / Assistant Director of Operations and Neighbourhoods.	101 - 120
11.	URGENT ITEMS To consider any additional items the Chair is of the opinion shall be dealt with as a matter of urgency.	

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Democratic Services, to whom any apologies for absence should be notified.

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

15 March 2021

Commenced: 14:00

Terminated: 15:05

Present: Councillors Warrington (Chair), Cooney, Fairfoull, Feeley, McNally, Ryan and Dickinson

In Attendance:	Sandra Stewart	Director of Governance and Pensions
	Ian Saxon	Director - Operations and Neighbourhoods
	Kathy Roe	Director of Finance
	Stephanie Butterworth	Director of Adult Services
	Emma Varnam	Assistant Director of Operations & Neighbourhoods
	Tom Wilkinson	Assistant Director of Finance
	Debbie Watson	Assistant Director of Population Health
	Tim Bowman	Assistant Director for Education
	Paul Smith	Assistant Director for Strategic Property

Apologies for Absence: Councillors Reid and Newton

30 DECLARATIONS OF INTEREST

There were no declarations of interest.

31 MINUTES

The minutes of the Strategic Planning and Capital Monitoring Panel meeting on the 14 December 2020 were approved as a correct record.

32 CAPITAL MONITORING REPORT PERIOD 10

Consideration was given to a report of the Executive Member for Finance and Economic Growth / Director of Finance. The summarised the forecast outturn at 31 March 2021 based on the financial activity to 31 January 2021.

The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year. It was reported that the approved budget for 2020/21 was £56.338m (after re-profiling approved at P7 monitoring) and current forecast for the financial year was £46.410m. There were additional schemes that had been identified as a priority for the Council, and, where available, capital resource had been earmarked against these schemes, which would be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases had been approved by Executive Cabinet.

The current forecast was for service areas to have spent £46.410m on capital investment in 2020/21, which was £9.928m less than the current capital budget for the year. This variation was spread across a number of areas, and was made up of a number of over/underspends on a number of specific schemes (£0.318m) less the re-profiling of expenditure in some other areas (£9.610m).

Detailed capital update reports for each Directorate area are included on the agenda of the Strategic Planning and Capital Monitoring Panel (SPCMP). This report provides a summary of the financial position against the overall programme but further details on scheme delivery can be found in the Directorate reports to SPCMP.

RESOLVED

That EXECUTIVE CABINET be RECOMMENDED to note the Capital Programme 2020/21 forecast and approve the re-profiling of capital budgets as set out in Appendix 1.

33 FINANCE AND IT CAPITAL UPDATE

Consideration was given to a report of the Director of Finance and IT, which provided a summary of the progress to date in relation to the delivery of the Council's Capital Investment Programme in the Finance and IT Directorate.

It was stated that the equity investment of £5.6m in a £56m investment with the other 9 GM districts at Manchester Airport to fund the construction of 7,500 space multi-storey car park was funded by prudential borrowing. The investment was drawn down in three tranches during March (£1.4m in the 2019/20 financial year) and April 2020 (£3.2m in the 20/21 financial year). Also in April 2020, Executive Cabinet approved a further investment of £9.7m in Manchester Airport in the form of an equity loan, which would be funded by prudential borrowing.

With regard to Digital Tameside schemes, in January 2018 the DCMS announced a second round of LFFN funding. The Tameside element of the successful bid was £2.500m and was based on expanding the existing re-use of public assets model, with the further commercialisation through the Digital Cooperative. It was reported the work on DCMS Wave 2 was 90% complete, time lost due to Covid had been recovered.

The initial phase of the Microsoft Licensing scheme in regards to procurement and design was completed and many of the licenses relating to the Microsoft Office 2016, the main Data Centre and Disaster Recovery site had been placed and the new software had started to be rolled out across the Councils laptop fleet and server infrastructure. Work upgrading the operating systems on 97 servers and 122 SQL databases was underway, with just 20 servers and associated databases still to be completed.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to note the report and the details of the status of the schemes in the programme.

34 ADULTS CAPITAL PLAN

Consideration was given to a report of the Executive Member (Adult Social Care and Health) / Director of Adult Services, which provided an update of the developments in relation to the Adult Capital Programme.

Members were presented with the projects already approved in the Adults Capital Plan. It was reported that the Day Time Offer scheme would not proceed for time being and would be reconsidered as part of a wider review of the offer of daytime provision.

The Christ Church Community Developments (CCD) 4 Cs Community Centre was scheduled to formally open in spring 2021. Progress on the building works continued, internal walls and associated work were now completed and the plumbing and electrical work had now started. It had been confirmed that the registration of the charge with Companies House and the Land Registry had been formally completed. Due to the current government restrictions in place due to Covid-19, structural and internal design changes had been made to ensure that the building was safe for members to attend post Covid and with social distancing guidelines and practice in place

With regard to the Moving With Dignity (MWD) scheme, the team had been recruited to, however, pressures from the Covid wave had an impact on waiting times for assessment and intervention. There were also pressures across the system, staff were working across other parts of the service to assist with flow of work. Work on the mandatory Moving and Handling training to incorporate the

Single Handed Care approach across the board was underway and a risk assessment had been submitted to Health and Safety to be able to deliver this safely.

It was stated that no further progress had been made on determining if Hyde Market Hall was a viable option for the Disability Assessment Centre.

It was reported that work continued to identify and support people who would benefit from the Brain in Hand technology. However, it had proved significantly challenging to identify suitable people through the pandemic and to set them up on this technology remotely.

The Director of Adult Services advised that Irwell Valley Housing Association (IVHA) developed the supported accommodation scheme in Mount Street, Hyde. The scheme converted the building to meet the requirements of supported living. The £100k of work had already been completed by IVHA to adapt the property to meet the identified client needed including pressure-operated doors, adapted showers, and other improvements that would make Mount Street more suitable for a broader range of range of service users, and improve the experience and safety of the users already in situ.

The Housing Adaptations Service within the Growth Directorate was the delivery mechanism for the adaptations budget within the borough. Expenditure of this budget was by approval of individual grants to residents where there was an assessed need and in many cases, it supervised the work for the resident. In order to continue to deliver adaptations it was felt appropriate to confirm the service was authorised to continue to approve mandatory and discretionary grant applications within the terms of the Councils Housing Assistance Policy 2018-2023 under the terms of the Regulatory Reform (Housing Assistance)(England and Wales) Order 2002. The service would deliver the grant eligible adaptations via a number of procured contracts.

Housing Adaptations was embarking on a program to replace all stair lifts and hoists 20+ years old thereby reducing the maintenance implication to the Council. 30 units were due to be, or had been, replaced since beginning of December. These units would become part of the lifetime warranty scheme. Once this was complete units of 15+ years old would be targeted.

RESOLVED

That the EXECUTIVE CABINET be RECOMMEND to approve:

- (i) the replacement of the ageing and obsolete equipment through the employment of a dedicated Occupational Therapist for 12 months (£45,593 with on costs to be funded via DFG.**
- (ii) that the Housing Adaptations Service be authorised to continue to approve mandatory and discretionary grant applications**

35 LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME

Consideration was given to a report of the Executive Member (Neighbourhoods, Community Safety and Environment) / Director of Population Health, which provided a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016.

It was reported that the Hyde Pool Extension, had kept within the projected scheme costs. The scheme which commenced on site in February 2020 and due for completion in late March 2021 was reporting a completion delay of 5 weeks. The practical completion was due on the 30 April 2020. The main reason for the delay was Covid restrictions causing a slowing down in the main contractors supply chain. The delay had resulted in the need to re-phase the capital spend profile for the scheme with £0. 500m that would be re-profiled into 21/22. However, it should be noted as an all risks fixed price contract whilst taking longer, the Contractor not the Council was bearing this cost risk.

With regard to the Tameside Wellness Centre the buildings 12-month defects liability period ended on the 6 February 2021. Once all outstanding defects had been resolved to the satisfaction of the Council and the Contract Administrator the retention sum would be released. The final account had been provisionally agreed at £0.262m. The budget for the scheme stood at £0.230m leaving a negative budget balance of £0.032m. The variance was attributed to the cumulative effect of very minor changes throughout the lifetime of the project.

The Pitch Replacement scheme at Active Medlock was completed in January 2020 with an underspend of £0.013m. It was proposed that the underspend be used to offset the negative balance leaving a new negative balance of £0.020m. It was proposed that the negative balance be passed over to the Hyde Pool scheme where an underspend was evident across a number of provisional sum items. The completion of the Hyde Pool scheme would bring to an end the current approved Leisure Asset investment programme. The balance of the Sport England grant funding, (£0.045m), would be drawn-down by the Council at the end of the defects liability period.

RESOLVED

That EXECUTIVE CABINET be RECOMMENDED to agree that the contents of the report be noted and the for approval:

- (i) The underspend of £0.013m from the Active Medlock Pitch Replacement scheme be used to part fund the negative balance of the Tameside Wellness Centre scheme and**
- (ii) The remaining negative balance of £0.020m from the Wellness Centre final account be passed over to the Hyde Pool scheme.**

36 OPERATIONS AND NEIGHBOURHOODS - CAPITAL PROGRAMME

Consideration was given to a report of the Executive Member for Neighbourhoods, Community Safety and Environment / Assistant Director for Operations and Neighbourhoods. The report provided information with regards to the 2020/21 Operations and Neighbourhoods Capital Programme.

The Assistant Director of Operations and Neighbourhoods highlighted areas within the Operations and Neighbourhoods Capital Programme. It was stated the Highway Maintenance Programmes had been prioritised with the range of delivery contractors. The carriageway and footway resurfacing programmes commenced in August 2020 and ran to mid-December 2020. Work that could not be completed by that date will recommence in early Spring 2021. There was a forecast £0.124m adverse variance on principle road highway works in 2020-21 due to increased costs. This would be resourced by the anticipated 2021-22 Highway Maintenance grant settlement.

The Works to Demesne Drive (No1 & No2 screens) and Halton Street, Hyde had been completed. During Storm Christoph in January 2021, these newly improved inlet structures were monitored and proved to be highly efficient and resilient protecting our communities during the prolonged storm. Further, the engineering works at Fairlea, Denton were complete with only the planting aspect of the landscaping works outstanding.

It was reported that the approved scheme of £260,000 continues to progress with further works planned for Hurst, Mossley and Hyde cemeteries. The total spend on the boundary walls by 31 March 2020 was £135,000 leaving a budget in 2020/21 of £125,000. A further £43,000 had been spent at Dukinfield Cemetery.

In regards to the repairs and restoration of cemetery boundary walls the approved scheme of £260,000 continued to progress with further works planned for Hurst, Mossley and Hyde cemeteries. A further £43,000 had been spent at Dukinfield Cemetery. Funding would now be channelled into the completion of the additional repairs to medium and low priority wall repairs that still remained on the sites at Mossley, Hurst Ashton, where it was expected a further £10,000 - £20,000 would be spent this year.

Works on the replacement of cremators and mercury abatement, filtration plant and heat recovery facilities were scheduled to commence in March 2020. The Covid 19 pandemic affected Bereavement Services across Greater Manchester, therefore, work on site commenced on 2 October 2020. Cremator No 1 had been taken out of service and the crematory was a construction site. A structural survey was carried out on the steeple in November which had highlighted some concerns which were being dealt with by the Strategic Property Directorate. The projected completion and handover date had slipped by a couple of weeks due to the unforeseen circumstances but the project was still on target for completion in September 2021. £683k was forecast to be spent by 31st March 2021 the remainder would be spent during the financial year 2021/2022.

Members were advised of the capital investment of £600,000 in children's playgrounds across Tameside. STAR had sent out an expression of interest and the tender would go live in February which would be the start of Phase 2 of the project. Phase 3, which were the infrastructure improvements, would commence in February 2021.

It was reported that as a result of Covid 19 the Ashton Town Centre Public Realm project was temporarily paused, in line with Government guidance, resulting in a delay in the delivery of the next phase of the public realm works. Work had started on the procurement of materials which would allow works to start on Wellington Road in front of Clarendon College. Due to the impact of COVID on staff resources and the availability and material delivery timescales this programme was delayed and was under constant review. Reviewed delivery timescales would be provided as soon as there was greater clarity on the availability of materials and availability of staff resources.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to note the following: -

- (i) Rescheduling to the Tameside Asset Management Plan (TAMP) and the Highways Maintenance Programme. The commencement of the works programme was revised due to Covid 19.**
- (ii) The progress with regards to Flooding: Flood Prevention and Consequential Repairs.**
- (iii) The progress with regard to the Slope Stability Programme and potential additional works required.**
- (iv) The progress with regards to the Cemetery Boundary Walls Programme.**
- (v) The rescheduling to Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities Programme by the significant impact Covid 19 has had on the operation of the Crematorium and the suppliers of cremator equipment**
- (vi) The progress of capital schemes in section 2.12-2.24, and external grant schemes in section 3 and 4.**

And RECOMMEND to EXECUTIVE CABINET: -

- (vii) The addition of £0.985m to the Council's 2021/22 Capital programme for the Active Travel Fund Tranche 2 as stated in sections 3.18 to 3.22**
- (viii) The re-phasing of the Operations and Neighbourhoods directorate 2020/21 capital budgets as set out in Appendix 4.**

37 GROWTH UPDATE REPORT

Consideration was given to a report of the Executive Member (Finance and Economic Growth) / Director for Growth, which provided an update on the 2020/21 Growth Capital Programme and set out details of the major approved capital schemes in this directorate.

Members were updated on the progress on the approved capital projects. It was stated that The Droylsden library relocation scheme had an earmarked sum of £ 1.4m in the capital programme. A Key Decision in February 2021 approved a request to increase the budget to £ 2.2m.

With regard to the Denton Baths Site Clearance, works to clear the site had started and would be completed in late May 2021. The cost would be offset by a GMCA Brownfield Homes grant of £0.300m approved by Key Decision on 17 February 2021

The Tameside One installation of fire detection equipment invest to save scheme, had been approved on 10 February 2021. The installation would save future costs on increased insurance premiums and allocate £1.249m from the Councils Insurance Reserve to capital funds to fund the work. The work would begin in April 2021 and had an anticipated completion schedule of 65 weeks.

Members were advised that the bid made via GMCA for the Decarbonisation of the Public estate had been approved. Tameside element of this bid was estimated at £2.3 million. An executive decision report would be required on receipt of the grant condition letter to formally agree to accept the funding into the Councils capital funds

Approval to undertake a Playing Pitch Strategy and Schools Sports Facilities Strategy was approved by Executive Cabinet on 16 December 2020. A specialist consultant had been appointed to develop the PPS and a working group created including representation from Sport England, It was anticipated that the PPS would be ready for consideration by Members in Late summer 2021.

Members of the Panel discussed the progress of the Ashton Town Hall repairs and in relation to land disposals, the progress that had been made on mapping all of the operational and non-operation assets. Further, discussions ensued in relation to Tameside One and the lease arrangements for Wilkinson's, Tameside College and the Department for Work and Pension. Members of the Panel asked that Assistant Director of Growth write to the Panel Members to update them on the lease arrangements for Tameside One.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED that the following be added to the approved Council Capital Programme

- (i) The Corporate Landlord Statutory Compliance capital expenditure for the period identified in Appendix 4 of £137,350.46.**
- (ii) That the Growth directorate 2020/21 capital budget is rephrased as set out in Appendix 5.**

38 EDUCATION CAPITAL PROGRAMME

Consideration was given to a report of the Executive Member for Lifelong Learning, Equalities, Culture and Heritage / Executive Member for Finance and Growth / Assistant Director for Education / Assistant Director for Strategic Property. The report detailed the updated position of the Council's Education Capital Programme.

Members were advised that on 15 April 2020, the Government announced the 2021/22 allocation of Basic Need Funding. Following discussion with the DfE over aspects of the formula and its application to Tameside, an allocation of £12,231,816 was announced. In regards to the School Condition Grant Funding the 2019/20 Allocation was £1,153,000. The Assistant Director for Education summarised the Basic Need Funded Schemes for 2020/21, **Appendix 1** provided a financial update of current Basic Need funded projects.

In regards to the School Condition Grant Schemes it was reported that the budget available was insufficient to meet the demands placed upon it and the surveyors had been asked to identify priorities of the works required within each school and across the portfolio of schools. It was stated that **Appendix 3** provided a financial update with details of current School Condition Allocation funded projects, which included proposed changes to the scheme funding.

RESOLVED

That the EXECUTIVE CABINET be RECOMMENDED to approve:

- (i) Proposed changes to the Education Capital Programme, Basic Need Funding Schemes Appendix 1, Special Provision Fund and Healthy Pupils' Capital Fund as outlined in Appendix 2A and 2B and School Condition Allocation Funding Schemes Appendix 3.
- (ii) The allocation of an additional £49,000 from Basic Need to cover the additional costs at Discovery Academy and Birch Lane as described in paragraph 4.25
- (iii) To re-profile the budget for the works to provide a secure entrance at Denton St Anne's into 2021/22 as described in paragraph 6.8
- (iv) The allocation of an additional £11,657 for additional emergency works at Russell Scott Primary School already incurred, (paragraph 6.15)
- (v) Accept the Sport England Award of £75,000 by the deadline of 31 March 2021 subject to the conditions detailed in paragraphs 6.16 and 6.17.
- (vi) The allocation of a further £50,000 of 2021/22 School Condition Grant funding towards the two schemes at Gee Cross Holy Trinity (paragraph 6.18)
- (vii) The allocation of £11,058.04 from currently unallocated School Condition Grant funding in respect of safety works to glass balustrades at three primary schools (paragraph 6.19)
- (viii) To set aside £300,000 of 2021/22 School Condition Grant for replacement boilers at Gorse Hall, Hurst Knoll CE and Audenshaw Primary Schools noting that if successful, some costs will be reimbursed from the decarbonisation scheme (paragraph 6.30)
- (ix) The allocation of £29,000 in respect of surveys of CLASP and other system built schools' fire compartmentalisation (paragraph 6.31)
- (x) The allocation of a high level estimate of £35,000 to remove a life-expired mobile unit at Arlies Primary School in summer 2021 (paragraph 6.33)
- (xi) The allocation of £30,000 of 2021/22 School Condition Grant for further stock condition surveys (paragraph 6.34)
- (xii) The allocation of £40,000 of 2021/22 School Condition Grant for asbestos management works (paragraph 6.35)
- (xiii) The allocation of £5,000 of 2021/22 School Condition Grant for structural engineers' fees (paragraph 6.436)

39 URGENT ITEMS

There were no urgent items.

CHAIR

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Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Executive Member / Reporting Officer:	Cllr Ryan – Executive Member (Finance and Economic Growth) Kathy Roe – Director of Finance
Subject:	CAPITAL OUTTURN REPORT 2020/21
Report Summary:	<p>This is the final capital monitoring report for 2020/21, summarising the outturn position on capital expenditure at 31 March 2021.</p> <p>The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year. The approved budget for 2020/21 is £47.448m (after re-profiling approved at P10 monitoring) and outturn for the financial year is £43.593m.</p> <p>Throughout the year there have been a number of requests for re-profiling of budgets into 2021/22 and 2022/23 due to delays across projects, much of which has been attributed to COVID. Re-profiling of £4.091m is requested in this report which when combined with amounts requested in previous reports this year equates to £34.982m of budget slippage</p>
Recommendations:	<p>Members are recommended to:</p> <p>(i) Note the Capital Programme 2020/21 outturn and approve the re-profiling of capital budgets as set out in Appendix 1.</p>
Policy Implications:	Budget is allocated in accordance with Council Policy
Financial Implications: (Authorised by the Section 151 Officer & Chief Finance Officer)	<p>The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.</p>

Forecast Corporate Funding:	
Capital Reserves	£14,593
Anticipated Capital Receipts	£15,300
Total	£29,893
Funding committed to approved schemes:	
2020/21 approved programme	£7,953
2021-23 approved programme	£14,266
Statutory Compliance earmarked pot	£499
Total	£22,718
Balance of forecast funding available	£7,175
Earmarked Schemes previously on programme*	£39,867
Shortfall in funding for earmarked schemes	-£32,692

Earmarked schemes previously included on the capital programme (reflected as * in the figures above) are almost £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.175m of capital receipts to fund future earmarked capital schemes – a shortfall of more than £32m - meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore are now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal, and a full refresh of the Capital Programme is being undertaken alongside this review of the estate. With the exception of the Statutory Compliance works, all other earmarked schemes will be removed from the programme and subject to review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

**Legal Implications:
(Authorised by the
Borough Solicitor)**

It is a statutory requirement for the Council to set a balanced budget. It is vital that the capital expenditure position is regularly monitored so as to maintain a balanced budget and ensure that the priorities of the Council are being delivered. If there are insufficient capital receipts it will be necessary to review the programme and align so that expenditure doesn't exceed the available resources. The Council also needs to ensure that it has a clear programme which it would commit to if it had funding so it is able to put forward for a grant funding which Government will make available to deal with the impact of Covid

Risk Management:

Associated details are specified within the presentation.

Failure to properly manage and monitor the Strategic Commission's budgets will lead to service failure and a loss of public confidence. Expenditure in excess of budgeted resources is likely to result in a call on Council reserves, which will reduce the resources available for future investment. The use and reliance on one off measures to balance the budget is not sustainable and makes it more difficult in future years to recover the budget position.

Background Papers:

Background papers relating to this report can be inspected by contacting :

Heather Green, Finance Business Partner, Tameside Metropolitan Borough Council

Telephone:0161 342 2929

e-mail: heather.green@tameside.gov.uk

1. BACKGROUND

- 1.1 Quarterly capital monitoring reports are prepared to provide members with an update on the approved capital programme. This capital outturn report has previously been considered by Executive Cabinet as part of the 2020/21 finance outturn reports.

2. CAPITAL PROGRAMME

- 2.1 **APPENDIX 1** is the final capital monitoring report for 2020/21, summarising the outturn position on capital expenditure at 31 March 2021.
- 2.2 The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year. The approved budget for 2020/21 is £47.448m (after re-profiling approved at P10 monitoring) and outturn for the financial year is £43.593m. There are additional schemes that have been identified as a priority for the Council, and, where available, capital resource has been earmarked against these schemes, which will be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases have been approved by Executive Cabinet.
- 2.3 Throughout the year there have been a number of requests for re-profiling of budgets into 2021/22 and 2022/23 due to delays across projects, much of which has been attributed to COVID. Re-profiling of £4.091m is requested in this report which when combined with amounts requested in previous reports this year equates to £34.982m of budget slippage.

3. RECOMMENDATIONS

- 3.1 As stated on the front cover of the report.

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2020/21 Capital Programme Outturn Report

2020/21 Capital Outturn



2020/21 Capital Outturn Report

INTRODUCTION

This is the final capital monitoring report for 2020/21, summarising the outturn position on capital expenditure at 31 March 2021.

The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2020/21 financial year. The approved budget for 2020/21 is £47.448m (after re-profiling approved at P10 monitoring) and outturn for the financial year is £43.593m. There are additional schemes that have been identified as a priority for the Council, and, where available, capital resource has been earmarked against these schemes, which will be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases have been approved by Executive Cabinet.

SUMMARY

Table 1 on the next slide provides a high level summary of capital expenditure by service area. Services have spent £43.593m on capital investment in 2020/21, which is £3.855m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.236m) less the re-profiling of expenditure in some other areas (£4.091m).

Table 2 shows the re-profiling that was requested at each monitoring period throughout the year and has been updated with the re-profiling that has been requested as at outturn. Proposed re-profiling of £4.091m of budgets into 2021/22 due to delays across a number of schemes. Some of these delays have arisen due to COVID-19.

Table 3 shows the resources funding the 2020/21 capital projects by service area. The resourcing structure is final and this has been approved by the Director of Finance. We make the best use of resources available at the end of the financial year as part of the year end financing decisions. After maximising the use of external funding from grants and contributions, £7.953m of corporate resource has been applied to finance the overall expenditure of £43.593m.

Detailed capital update reports for each Directorate area are included on the agenda of the Strategic Planning and Capital Monitoring Panel (SPCMP). This report provides a summary of the financial position against the overall programme but further details on scheme delivery can be found in the Directorate reports to SPCMP.

Key messages at outturn are as follows:

- Throughout the year there have been a number of requests for re-profiling of budgets into 2021/22 and 2022/23 due to delays across projects, much of which has been attributed to COVID. Re-profiling of £4.091m is requested in this report which when combined with amounts requested in previous reports this year equates to £34.982m of budget slippage.

2020/21 Capital Outturn Report

	2020/21 Budget	Outturn	Outturn Variation	Slippage	Outturn variation after slippage
	£000	£000	£000	£000	£000
Growth (Appendix 1A)					
Investment & Development	5,940	5,641	299	(421)	(122)
Corporate Landlord	369	303	66	(66)	0
Estates	12	11	1	(1)	0
Vision Tameside	234	426	(192)	165	(27)
Operations and Neighbourhoods (Appendix 1B)					
Engineers	6,982	6,548	434	(93)	341
Environmental Services	1,779	1,681	98	(97)	1
Transport (Fleet)	2,481	2,378	103	(127)	(24)
Stronger Communities	16	0	16	(16)	0
Children's (Appendix 1C)					
Education	7,630	5,281	2,349	(2,775)	(426)
Children	247	117	130	(129)	1
Finance & IT (Appendix 1D)					
Finance	13,430	13,417	13	0	13
Digital Tameside	2,925	2,837	88	(68)	20
Population Health (Appendix 1E)					
Active Tameside	3,361	2,993	368	(381)	(13)
Adults (Appendix 1F)					
Adults	2,042	1,960	82	(82)	0
Total	47,448	43,593	3,855	4,091	(236)

Table 1: Capital Outturn Statement 2020/21

Service areas have spent £43.593m on capital investment in 2020/21, which is £3.855m less than the current capital budget for the year. This variation is spread across directorate, and is made up of a number of over/underspends on various schemes (£0.236m) less the re-profiling of expenditure in some other areas (£4.091m).

2020/21 Capital Re-Profiling

Table 2: Re-profiling requested into 2021/22

	2020/21 Re-profile Q1	2020/21 Re-profile P7	2020/21 Re-profile P10	2020/21 Re-profile Outturn
	£000	£000	£000	£000
Growth				
Investment & Development	2,003	752	1,692	421
Corporate Landlord	137	0	46	66
Estates	5,272	0	0	1
Vision Tameside	0	69	33	(165)
Operations and Neighbourhoods				
Engineering Services	4,589	425	1,971	93
Environmental Services	342	1,311	830	97
Transport	0	165	0	127
Stronger Communities	0	0	0	16
Children's				
Education	0	4,972	4,593	2,775
Children	0	370	(54)	129
Finance & IT				
Finance	0	0	0	0
Digital Tameside	0	0	357	68
Population Health				
Active Tameside	0	500	0	381
Adults				
Adults	160	50	306	82
Total	12,503	8,614	9,774	4,091

RE-PROFILING

Proposed re-profiling at outturn of £4.091m includes:

Investment & Development:

- Re-profiling relates to a few schemes within the service. £0.298m will be re-profiled for Ashton Old Baths due to the completion of the scheme being delayed due to a temporary site closure at the start of the Covid pandemic and delays during the snagging process.
- The Droylsden Library project was developed late in the financial year and at pace in order to take advantage of time limited GMCA Brownfield Homes Grant funding. At the time of establishing the budget profile a cash flow forecast was unavailable. Grant funding has now been secured and the call on corporate resources reduced.
- Minor changes to the Denton Pool programme has affected milestone payments to the main contractor resulting in an in year underspend against budget. This will balance out in 2021/22

Transport:

- A gritter was expected to be delivered in March 2021. The vehicle was delivered and paid for in April 2021

Education:

- Delays across a number of schemes, with works expected to be completed in 2021/22

Active Tameside:

- The Hyde Pool scheme commenced on site in February 2020 with completion now due at the end of April 2021, which is a projected delay of 5 weeks.

2020/21 Capital Financing

Table 3: Capital Financing 2020/21

The financing of the Capital programme is determined by the Director of Finance, making best use of resources available. After maximising the use of external funding from grants and contributions, and the use of borrowing only where this was approved as part of the scheme approval, £7.953m of corporate resource has been applied to finance the overall expenditure of £43.593m.

	Borrowing	Grants	Contributions	Revenue Contribution	Capital Receipts & Reserves	Total
	£000	£000	£000	£000	£000	£000
Growth						
Investment & Development	0	2,226	0	60	3,355	5,641
Corporate Landlord	0	13	0	0	290	303
Estates	0	0	0	0	11	11
Vision Tameside	0	0	185	0	241	426
Operations and Neighbourhoods						
Engineers	0	4,208	0	8	2,331	6,548
Environmental Services	0	0	122	0	1,559	1,681
Transport (Fleet)	2,298	0	0	65	16	2,378
Stronger Communities	0	0	0	0	0	0
Children						
Education	0	4,855	0	426	0	5,281
Children	0	0	0	0	117	117
Finance & IT						
Finance	13,417	0	0	0	0	13,417
Digital Tameside	1,017	1,787	0	0	33	2,837
Population Health						
Active Tameside	2,993	0	0	0	0	2,993
Adults						
Adults	0	1,960	0	0	0	1,960
Total	19,725	15,049	307	559	7,953	43,593

Programme Summary – Before Re-profiling

TOTAL APPROVED CAPITAL PROGRAMME- MARCH 2021

	2020/21 Budget (Approved) £000	2020/21 Outturn £000	2021/22 Budget (Approved) £000	2022/23 Budget (Approved) £000
Growth				
Investment & Development	5,940	5,641	14,285	606
Corporate Landlord	369	303	195	0
Estates	12	11	102	0
Vision Tameside	234	426	1,173	0
Operations and Neighbourhoods				
Engineering Services	6,982	6,548	13,239	0
Environmental Services	1,779	1,681	2,515	0
Transport	2,481	2,378	165	0
Stronger Communities	16	0	0	0
Children's				
Education	7,630	5,281	9,565	0
Children's	247	117	316	0
Finance & IT				
Finance	13,430	13,417	0	0
Digital Tameside	2,925	2,837	357	0
Population Health				
Active Tameside	3,361	2,993	500	0
Adults				
Adults	2,042	1,960	1,177	0
Total	47,448	43,593	43,589	606

Services have spent £43.593m on capital investment in 2020/21, which is £3.855m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of a number of over/underspends on a number of specific schemes (£0.237m) less the re-profiling of expenditure in some other areas (£4.091m).

Re-profiled budgets are shown on the following page.

Programme Summary- After Re-profiling

TOTAL APPROVED CAPITAL PROGRAMME- MARCH 2021

	2020/21 Budget (Approved) £000	2020/21 Outturn £000	2021/22 Budget (Approved) £000	2022/23 Budget (Approved) £000
Growth				
Investment & Development	5,519	5,641	14,706	606
Corporate Landlord	303	303	261	0
Estates	11	11	103	0
Vision Tameside	399	426	1,008	0
Operations and Neighbourhoods				
Engineering Services	6,889	6,548	13,332	0
Environmental Services	1,682	1,681	2,612	0
Transport	2,354	2,378	292	0
Stronger Communities	0	0	16	0
Children's				
Education	4,855	5,281	12,340	0
Children's	118	117	445	0
Finance & IT				
Finance	13,430	13,417	0	0
Digital Tameside	2,857	2,837	425	0
Population Health				
Active Tameside	2,980	2,993	881	0
Adults				
Adults	1,960	1,960	1,259	0
Total	43,357	43,593	47,680	606

After re-profiling the total approved capital programme for 20/21 will be £43.357, with expenditure of £43.593m, resulting in a net overspend of £0.236m as set out in table 1. Most of this overspend is funded from grants or borrowing, with £0.149m being a call on corporate resources. The budget for 21/22 will be £47.680m and 22/23 will be £0.606m. The approved programme does not include any previously earmarked schemes which have not been subject to Executive Cabinet approval.

As reported in the period 6 finance update report, approval will be sought for the following earmarked scheme in coming months:

- £0.499m Statutory Compliance (Corporate Landlord)

If approval is given by Executive Cabinet, it is expected that this scheme will fall into the 21/22 financial year.

Financing from Capital Receipts and Reserves

The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

Forecast Corporate Funding:

Capital Reserves	£14,593
Anticipated Capital Receipts	£15,300
Total	£29,893

Funding committed to approved schemes:

2020/21 approved programme	£7,953
2021-23 approved programme	£14,266
Statutory Compliance earmarked pot	£499
Total	£22,718
Balance of forecast funding available	£7,175

Earmarked schemes previously included on the capital programme (and not reflected in the figures above) exceeded £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.1m of capital receipts to fund future earmarked capital schemes, meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal. It is proposed that a full refresh of the Capital Programme is undertaken alongside this review of the estate. With the exception of the earmarked scheme identified on page 7, all other earmarked schemes will be removed from the programme and subject review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

Budgeted Financing for Future Years Approved Schemes

Budgeted Financing 2021/22 and 2022/23	Grants and Contributions	Revenue Contributions	Prudential Borrowing	Reserves & Receipts	Total
	£000s	£000s	£000s	£000s	£000s
Growth					
Corporate Landlord	261	-	-	-	261
Investment and Development	12,244	312	-	2,755	15,311
Estates	-	-	-	103	103
Vision Tameside	258	-	-	750	1,008
Operations and Neighbourhoods					
Engineers	6,418	-	-	6,914	13,332
Environmental Services	261	-	-	2,351	2,612
Stronger Communities	-	-	-	16	16
Transport	-	165	127	-	292
Children					
Children	-	-	-	445	445
Education	12,340	-	-	-	12,340
Finance					
Digital Tameside	-	-	344	81	425
Finance	-	-	-	-	-
Population Health					
Active Tameside	-	-	31	850	881
Adults					
Adults	1,259	-	-	-	1,259
Total	33,041	477	502	14,266	48,286

Programme Changes & Summary

Changes to the Capital Programme	2020/21	2021/22	2022/23	Total
	£000	£000	£000	£000
Period 10 Approved Capital Programme	56,338	30,106	606	87,050
Period 10 Re-Profiling	(9,610)	9,610		0
Changes per Executive Cabinet 10 February 2021				
- Tameside One Void Detection (New Budget, receipts/reserves)	76	1,173		1,249
Changes per Key Decision 25 February 2021				
- Droylsden Library Relocation (New Budget, Grant and receipts/reserves)	500	1,700		2,200
Changes per Executive Cabinet 24 March 2021				
- COVID Walking and Cycling Initiatives (Additional Budget, Grant Funding)		985		985
- School Contributions (New Budget, Contributions)	98			98
Other Changes				
- Statutory Compliance P10 Re-profiling Correction (Corporate)	46	94		140
- Statutory Compliance Earmarked/Approved Correction (Corporate)		(79)		(79)
Period 12 Fully Approved Capital Programme (Before Re-profiling)	47,448	43,589	606	91,643
Period 12 Proposed Re-profiling	(4,091)	4,091		0
Capital Programme After Re-Profiling	43,357	47,680	606	91,643

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Operational Boundary for External Debt	202,431	151,160	(51,271)
Authorised Limit for External Debt	222,431	151,160	(71,271)

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Upper Limit for fixed	191,128	21,334	(169,794)
Upper Limit for variable	63,709	(64,115)	(127,824)

- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital Financing Requirement	191,128	191,128	-

- The Capital Financing Requirement (CFR) measures the Council's underlying need to borrow for capital purposes, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital expenditure	91,722	42,872	(48,850)

- This is the estimate of the total capital expenditure to be incurred.

Gross borrowing and the capital financing requirement	CFR @ 31/03/20 + increase years 1,2,3	Gross borrowing	Amount within limit
	£000s	£000s	£000s
	191,128	151,160	(39,968)

- To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).

Maturity structure for borrowing 2020/21		
Fixed rate		
Duration	Limit	Actual
Under 12 months	0% to 15%	6.87%
12 months and within 24 months	0% to 15%	0.81%
24 months and within 5 years	0% to 30%	2.25%
5 years and within 10 years	0% to 40%	2.35%
10 years and above	50% to 100%	87.73%

- These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

Appendix 1A - Growth

Development & Investment Services Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Ashton Town Hall Feasibility Study	200	137	139	61	(61)	139	198
Godley Hill Development and Access Road	110	0	170	(60)	0	110	0
Stalybridge HAZ	87	2,463	0	87	(87)	0	2,550
Demolition of Former Two Trees School	400	400	423	(23)	23	423	377
Longlands Mill	21	0	0	21	(21)	0	21
Playing Pitch Strategy	0	40	0	0	0	0	40
Godley Garden Village	775	9,177	734	41	(103)	672	9,280
Denton Pool Demolition	520	200	478	42	(42)	400	242
Droylsden Library Relocation	500	1,700	656	(156)	156	656	1,544
Hattersley Station Passenger Facilities	100	574	113	(13)	13	113	561
Ashton Old Baths Annex	3,227	200	2,929	298	(298)	2,929	498
Total	5,940	14,891	5,641	299	(421)	5,519	15,312

Estates Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Mottram Showground (OPF)	12	102	11	1	(1)	11	103
Total	12	102	11	1	(1)	11	103

Appendix 1A - Growth

Corporate Landlord Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Retrofit (Basic Measures)	0	274	13	(13)	13	13	261
Statutory Compliance	369	0	290	79	(79)	290	79
Total	369	274	303	66	(66)	303	340

Statutory Compliance The Capital Programme includes a remaining earmarked budget of £0.420m at 31 March 2021 for statutory compliance work on Council properties. All related work that is to be funded via this budget is reported to the Strategic Planning and Capital Monitoring Panel retrospectively for approval as work is completed. The £ 0.079m slippage request is due to a lower than expected actual level of works carried out in 2020/21. The slippage sum will support all related works on Council properties during 2021/22 and future years.

Vision Tameside Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Vision Tameside	0	0	185	(185)	0	0	0
Tameside One Void Detection	76	1,173	241	(165)	165	241	1,008
Document Scanning	158	0	0	158	0	158	0
Total	234	1,173	426	(192)	165	399	1,008

Vision Tameside - Outturn Variation (£0.185m)

The overspend for Vision Tameside relates to the final settlement of the retention sums. The expenditure will be covered by income due from Tameside College and DWP. For 2020/21 Closure financing £0.020m has been financed through an external contribution and for the remainder a debtor has been raised for sums owed but not yet received.

Appendix 1B - Operations & Neighbourhoods

Engineer's Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
MCF, Walking , Cycling & Other	1,392	9,863	1,232	160	186	1,206	9,677
Bridges, Structures & Inspections	372	373	219	153	(153)	219	526
Other Highways & Town Capital	368	305	305	63	(60)	308	365
Flood Prevention & Resilience	560	386	584	(24)	24	584	362
Street Lighting	1,390	2,436	1,350	40	(40)	1,350	2,476
Car Parks	0	0	8	(8)	0	0	0
Principal Highways & Town Capital	2,900	(124)	2,849	51	(51)	2,849	(73)
Total	6,982	13,239	6,548	434	(93)	6,516	13,332

Car Parks - Outturn Variation (£0.008m)

This has been funded from revenue budgets.

Transport Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Fleet Replacement Programme	2,481	165	2,354	127	(127)	2,354	292
Electrical Charging Points	0	0	25	(25)	0	0	0
Total	2,481	165	2,378	103	(127)	2,354	292

Procurement of 58 Fleet Vehicles – Outturn Variation (£0.25m)

The cost and installation of the electrical charging point was underestimated. This has been funded from revenue budgets.

Appendix 1B - Operations & Neighbourhoods

Environmental Services Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Fairlea Denton and Greenside Lane Droylsden	799	0	747	52	(52)	747	52
Rocher Vale & Hulmes and Hardy Wood	6	0	6	0	0	6	0
Audenshaw Environmental Improvements	0	9	0	0	0	0	9
Egmont St Fencing	2	0	0	2	(2)	0	2
Infrastructure Improvements	2	0	1	0	0	2	0
Highway Tree Planting 2019	0	25	0	0	0	0	25
Greenspace Infrastructure	30	85	0	30	(30)	0	115
Hyde Park	0	13	0	0	0	0	13
King George's Park	0	6	6	(6)	6	6	0
Children's Playgrounds	180	412	168	12	(12)	168	424
Replacement of Cremators	683	1,808	687	(4)	4	687	1,804
Cemetery Boundary Walls	60	65	54	6	(6)	54	71
Sam Redfern Green	17	0	12	5	(5)	12	5
Oxford Park Play Area	0	40	0	0	0	0	40
Copparas Fields	0	52	0	0	0	0	52
Total	1,779	2,515	1,681	97	(97)	1,682	2,612

Appendix 1C - Education

Education Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Unallocated Funding Streams	2,428	0	771	1,657	(2,056)	372	2,056
Alder Community High School	200	858	190	10	(10)	190	868
Audenshaw High School	250	1,022	255	(5)	5	255	1,017
Aldwyn Primary School	428	2,696	389	39	(39)	389	2,735
Denton Community College	60	275	47	13	(13)	47	288
Cromwell High School	150	505	155	(5)	5	155	500
Discovery Academy	199	0	69	130	(130)	69	130
Hawthorns Primary Academy	250	311	172	78	(78)	172	389
Hyde Community College	1,525	0	1,547	(22)	0	1,525	0
Livingstone Primary	414	0	414	0	0	414	0
St Anne's Denton Primary	9	141	9	0	0	9	141
St Johns Dukinfield C of E Primary	200	1,032	195	5	(5)	195	1,037
Stalyhill Infants	110	110	0	110	(110)	0	220
Russell Scott Primary	258	0	258	0	0	258	0
Fire Safety	149	10	151	(2)	2	151	8
All Saints Catholic School	0	1,990	0	0	0	0	1,990
Rayner Stephens Academy (Astley)	100	373	2	98	(98)	2	471
Minor Schemes (Under £150k)	900	242	660	240	(245)	655	487
Total	7,630	9,565	5,281	2,349	(2,775)	4,855	12,340

Appendix 1C – Children’s Social Care

Children’s Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Assessment Centre	84	316	3	81	(81)	3	397
St Lawrence Road Denton	93	0	45	48	(48)	45	48
Fairfield CC	70	0	69	1	0	70	0
Total	247	316	117	130	(129)	118	445

Appendix 1D - Finance & IT

Finance Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Strategic Investment in Manchester Airport	3,730	0	3,740	(10)	0	3,730	0
Manchester Airport Project Mere	9,700	0	9,677	23	0	9,700	0
Total	13,430	0	13,417	13	0	13,430	0

Digital Tameside Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Digital by Design	10	20	10	0	0	10	20
Tameside Digital Infrastructure	43	25	7	36	(36)	7	61
Laptop Replacement & Windows 10 Deployment	3	0	3	0	0	3	0
Microsoft Licencing	1,049	312	1,017	32	(32)	1,017	344
DCMS Fibre- Wave 2	1,820	0	1,799	21	0	1,820	0
Total	2,925	357	2,837	88	(68)	2,857	425

Appendix 1E – Population Health

Population Health Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Extension to Hyde Leisure Pool	3,108	500	2,727	381	(381)	2,727	881
Denton Wellness Centre	230	0	266	(36)	0	230	0
Active Medlock	13	0	0	13	0	13	0
Floodlight Replacement Scheme	10	0	0	10	0	10	0
Total	3,361	500	2,993	368	(381)	2,980	881

Appendix 1F - Adults

Adults Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Disabled Facilities Grant	1,649	583	1,591	58	(58)	1,591	641
Housing Assistance	10	168	0	10	(10)	0	178
4C Capital Grants Adults	120	0	120	0	0	120	0
Moving with Dignity	163	176	149	14	(14)	149	190
Disability Assessment Centre	0	250	0	0	0	0	250
Mount Street Hyde	100	0	100	0	0	100	0
Total	2,042	1,177	1,960	82	(82)	1,960	1,259

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Agenda Item 5

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Executive Member:	Councillor Eleanor Wills – Executive Member (Health, Social Care and Population Health)
Reporting Officer	Stephanie Butterworth – Director of Adult Services
Subject:	ADULTS CAPITAL PLAN
Report Summary:	<p>This report provides an update of the developments in relation to the Adults Capital Programme for:</p> <ul style="list-style-type: none">• schemes previously approved and still underway• the usage of the wider disabled facilities grant (DFG) including the housing adaptations budget
Recommendations:	That the Strategic Planning and Capital Monitoring Panel be recommended to ask Executive Cabinet to note the progress updates, and that the budget for Adaptations in 2020/21 is approved at £2.0m, to be funded from Disabled Facilities Grant.
Corporate Plan:	The proposals contained within this report support the delivery of the Corporate Plan.
Policy Implications:	In compliance with Council policy.
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>Background</p> <p>The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.</p>

Available Corporate Funding:	£000s
Capital Reserves	£14,593
Anticipated Capital Receipts	£15,300
Total	£29,893
Funding committed to approved schemes:	
2020/21 approved programme	£7,953
2021/22 approved programme	£14,266
Statutory Compliance earmarked pot	£499
Total	£22,718
Balance of forecast funding available	£7,175
Earmarked Schemes previously on capital programme*	£39,867
Shortfall in funding for earmarked schemes	-£32,692

Earmarked schemes previously included on the capital programme (reflected as * in the figures above) are almost £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.175m of capital receipts to fund future earmarked capital schemes – a shortfall of more than £32m - meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore are now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal, and a full refresh of the Capital Programme is being undertaken alongside this review of the estate. With the exception of the Statutory Compliance works, all other earmarked schemes will be removed from the programme and subject to review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

Drawdown of Disabled Facilities Grant

The total grant funding available for Adaptations for 2021-2022 is £3.934m, comprised of £2.849m in new grant, £0.641m brought forward from 20/21, and £0.444m held from previous years. The budget being requested for approval in 20/21 for Adaptations is £2.0m, based upon an assessment of likely demand and the constraints upon service delivery given the after-effects of lockdown. This request may be revisited later in the year depending on new demand and the service's capacity to deliver new works. The remaining balance of unspent Disabled Facilities Grant for 2021/22 may then be carried forward to underpin possible future reductions in funds or for new initiatives.

Financial Summary

The closing financial position of the Adults Capital Programme at the end of FY20/21 is summarised at Appendix 1. Overall, and inclusive of Disabled Facilities Grant, Adults Services incurred capital expenditure of £1.96m with activity to the value of £1.26m deferred into FY21/22. All schemes were within budget during the year. In addition to the re-profilings requested in previous reports, there are now additional requests for approval, of £58k for Disabled Facilities Grant, £10k for Housing Assistance, and £14k for Moving with Dignity.

Specific comments regarding individual projects are as follows:

1. Christ Church Community Developments (CCCD)

The final contribution was made in FY20/21, with the Council's total contribution over two years coming to £150,000 over two years, with expenditure of £120,000 in FY20/21. From a financial perspective the scheme is regarded as complete.

2. Moving with Dignity

There is a request to re-profile a further £14k in funding, which was unspent at year-end largely due to delays in recruiting to posts on the team. The remaining funding allocated to the scheme is expected to be sufficient for the entirety of FY21/22. The team's work has already eliminated several hundred hours per week of Homecare packages, with a corresponding cost reduction.

3. Disability Assessment Centre

No construction work has taken place on the Disability Assessment Centre in FY20/21 and the allocation was re-profiled into FY21/22 per earlier reports.

As previously noted the department has yet to identify budget for the staffing and premises costs of the centre, although there is potential for Disabled Facilities Grant to fund some aspects of the running costs.

4. Replacement of ageing and obsolete equipment

No costs for this scheme were incurred during FY20/21, although the programme is expected to proceed into FY21/22, with staff salaries funded from Disabled Facilities Grant on the same principles as for the Moving with Dignity team.

5. Brain in Hand

Capital expenditure on this project was completed in FY19/20. Assessment and evaluation of this project continues, but as previously reported, it is thought unlikely that the pilot will identify direct savings to the Council or wider Health and Social Care economy.

6. Disabled Facilities Grant (DFG)

Further re-profilings of £58k for DFG e, with activity falling slightly short of what was anticipated in the previous report. As noted below complications arising from the pandemic have limited the amount of work that can be carried out, although the remaining allocation of £641k will be available for use in FY21/22. In the same vein, a further £10k re-profiling is requested for Housing Assistance where no works could be carried out due to resourcing issues.

Legal Implications: (Authorised by the Borough Solicitor)

The purpose of this report is to provide Members with a general oversight of the works being undertaken in the Adults Capital Plan.

The plan helps to underpin the council's statutory duty to deliver adults social care and to ensure that staff are also provided with the appropriate equipment to deliver the services safely for both them and our service users e.g. lifting equipment.

The covid pandemic has had an impact on the progress of some of the projects resulting in some reprofiling being undertaken and updates are provided in the main body of the report.

When considering this report Members need to give careful consideration to the financial implications in order to satisfy themselves that there is sufficient budget to fund the projects and that the projects themselves represent good value for the council and the residents of Tameside. In addition, the projects summarised in this report will also be subject to their own due diligence, governance and decision making as they progress. No decisions are being sought in relation to the individual projects in this report.

Risk Management:

Risks are contained within the body of the report.

Background Information:

The background papers relating to this report can be inspected by contacting Sandra Whitehead, Assistant Director Adults



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e-mail: sandra.whitehead@tameside.gov.uk

1. INTRODUCTION

1.1 This report seeks to provide an update on:

- The previously approved projects that are funded through capital monies and delivered through the Adults Directorate, noting progress since the last update to Strategic Planning and Capital Monitoring Panel (SPCMP) in March 2021.
- The usage of the wider disabled facilities grant (DFG) and other related adaptations funding.

1.2 The approved projects for 2020/21 include:

	Project	Total Funding Approved	20/21 Allocation	Projected Outturn	Re-profiling
1.	Christ Church Community Developments(CCCD)	£150k	£120k	£120k	£0k
2.	Moving with Dignity (Single Handed Care)	£375k DFG	£179k	£163k	£16k
3.	Disability Assessment Centre	£250k DFG	£250k	£0k	£250k
4.	Brain in Hand	£20k DFG	£0k	£0k	£0k
5.	Mount Street	£100k DFG	£100k	£100k	£0k

1.3 The replacement of ageing and obsolete equipment was also approved, however, it has been profiled with allocated funds in 2021/22 of £45,593 with on costs.

1.4 Details about the wider DFG and other related adaptation funding and discretionary non-adaptations funding are also contained within this report.

1.5 Works at Mount Street were completed as described in the previous report and no further costs are anticipated on this scheme.

1.6 Appendix 1 includes the full details of the Adult Services capital programme.

2. CHRIST CHURCH COMMUNITY DEVELOPMENTS (CCCD) - 4C COMMUNITY CENTRE

Progress Update

2.1 Work at the centre continues to be undertaken at a fast pace, with significant progress internally. A recent community painting day took place with support from the local community offering their time to help.

2.2 4C have connected with the Council and the Multiple Sclerosis (MS) Society to prepare for the pending government funding to install a Changing Places facility in a collaborative bid with the Council.

2.3 The next steps are to implement the core offer for the community and this will be done in partnership with the Council to ensure that all offers are aligned with the joint vision of the centre.

- 2.4 Plans are being developed for the opening of the centre to coincide with the potential lifting of the last government restrictions in June 2021, if all the tests are met.

3. MOVING WITH DIGNITY (SINGLE HANDED CARE)

Progress update

- 3.1 The Moving with Dignity project continues to make positive progress. Along with reviewing existing double cover packages of care to assess for single-handed care, the service is also focusing on new packages of care, in order to avoid unnecessary double ups and cost avoidance.
- 3.2 The service is working closely with NHS colleagues both in acute services and Intermediate Care Services in order to promote and embed this practice. Further Single Handed Care Training sessions are to take place in May 2021. Colleagues from the private sector, NHS, Intermediate Care and the Integrated Care Team are booked to attend.
- 3.3 As Covid restrictions permit, the service is also recommencing Moving with Dignity drop-in training sessions to offer refresher training for all staff.
- 3.4 Assessment documents have been revised to streamline processes and provide one single assessment document to be used across the system (hospital and Community)
- 3.5 It has been agreed that the focus of the project now needs to move to new clients and assist with potential single-handed care assessments at the point of discharge from hospital.

4. DISABILITY ASSESSMENT CENTRE

Progress update

- 4.1 Having undertaken some more detailed consideration of Hyde Market Hall as a suitable location for the Disability Assessment Centre, it has been agreed that we will not progress with Hyde Market Hall as a site for the Centre. It is not felt that there are sufficient benefits to justify the investment.
- 4.2 Work is now being prioritised to identify further potential locations. Sites being considered include Loxley House, Rosscare and Ableworld Mobility Superstore in Hyde. Detailed investigation will be conducted at each of these in the same way it was undertaken at Hyde Market Hall. Until an alternative site is identified, it is difficult to make an assessment of the timescales or final cost of the project.
- 4.3 The demand for Occupational Therapy services remains high with an increase in complexity of cases. Adaptations play a crucial role in prevention and need to be delivered in a timely manner. We are currently carrying out a review of the service looking at different approaches to address assessment and delivery of adaptations. The review is focusing on the role of adaptations as a preventative intervention to support person-centred outcomes using an approach that makes the best use of the skills mix within the workforce. The Disability Assessment Centre will be central to this approach.

5. REPLACEMENT OF AGEING AND OBSOLETE EQUIPMENT

Progress update

- 5.1 This work is progressing at present with existing Occupational Therapy staff. The update is as follows:
- Up to end of March 2021 23 stair lifts have been replaced and 2 ceiling track hoists

- There are currently a further 17 stair lifts and 2 replacement ceiling track hoists on order
- There are referrals to replace 16 stair lifts, 3 ceiling track hoists and 1 through floor lift
- We are currently receiving new referrals for replacements at the rate of 2 per week.

5.2 As agreed, the service is in the process of recruiting an additional Occupational Therapy post for 12 months to carry out this pro-active piece of work to avoid potential unplanned costs.

6. BRAIN IN HAND

Progress update

- 6.1 Initial evaluation of this project is underway. It is anticipated the evaluation itself will take some time as it involves speaking to individuals, their family and carers, and support staff to complete questionnaires.
- 6.2 Should there be an additional request of capital funding to continue the project pending the outcome of the evaluation, a further request will be presented to this Panel.

7. DISABLED FACILITIES GRANT AND OTHER RELATED ADAPTATIONS FUNDING

Progress update

- 7.1 Delivery of adaptations proved difficult during last year due to the pandemic, contractors placing staff on furlough, suppliers closing down in the first lockdown, residents not allowing access for surveys and works and works taking longer due to social distancing and cleaning processes.
- 7.2 As restrictions ease during 2021 it is anticipated residents will be willing to allow more access and contractors will be able to resume near-normal working.
- 7.3 One aspect of the pandemic is an increase in referrals for more complex cases resulting in more requests to extend properties. This is creating some issues with housing providers where contributions over the grant limit are likely. The maximum grant for DFG is £30,000.
- 7.4 Expenditure on adaptations was slightly lower than the revised in-year estimate but the actual number delivered was higher than anticipated. It is difficult to be precise with spend for adaptations due to the nature of the works (many small grants, variations, works completing quicker, or taking longer than anticipated, etc.). No works relating to Housing Assistance were carried out during the year due to resource issues.

Capital Scheme	2020/21 Budget	Future Year Budgets	2020/21 Outturn Position	2020/21 Outturn Variation	Re-profiling to be approved	Re-profiled Budgets 2020/21	Funding carried forward to 2021/22
	£000	£000	£000	£000	£000	£000	£000
DFG	1,649	583	1,591	58	58	1,591	641
Housing Assistance	10	168	-	10	10	0	178

7.5 As of 31 March 2021:

Referrals received in year	353	Urgent and Substantial	From Adults and Children's Services
Approved schemes	224	Urgent and Substantial	Including 55 carried over from 2019-20. There are 3 approvals on hold due to Covid19
Completions to date	216	Urgent and Substantial	
Scheme currently being worked on – not yet approved	104	Urgent and Substantial	Including 0 on hold due to Covid19 Number of Urgent cases increasing
Budget committed	£1,654,412	Value of schemes approved and ordered	Major and Minor Adaptations
Expenditure to date	£1,591,000	As per Agresso – includes minor works and fees	To end march 2021
Referrals awaiting allocation	43	Current waiting list for Substantial	Oldest referral is dated 25 June 2020
Referrals cancelled	39		Various reasons. Residents passing away, moving home, not willing to progress, failing to respond to enquiries.
Minor Adaptations Ordered	308	All tenures	Including 70 carried over from 2019-20
Minor Adaptations Completed	217	All tenures	9 cancelled

8. NON-ADAPTATION WORKS (DISCRETIONARY ASSISTANCE)

Progress update

- 8.1 This programme was placed on hold during the year due to the need to focus on delivery of adaptations during the pandemic. There is no immediate plan to resume this work. It has also been difficult to obtain contractors who are willing to provide prices due to an abundance of work in the residential sector. No enquiries are currently being invited due to resource issues. STAR recommend procuring contractors on a formal basis to carry out such works. We are in the process of putting together documents for a tender process. This area of work will be included in the documentation for the new Adaptations tender.

9. CONCLUSION

- 9.1 A number of projects are completed or due for completion shortly including Mount Street supported accommodation that is up and running, Day Services review which is a medium term piece of work, and Brain in Hand, whose contract expiration is at the end of May.
- 9.2 4C is due to open in line with the nation's roadmap proposed date of all restrictions easing towards the end of June, if all the tests are met.
- 9.3 This is a testament to the service, which continues its best to deliver projects and meet improved outcomes for people through challenging times.

- 9.4 All costs and benefits are being monitored and reviewed regularly taking into account people's changing needs and ensuring the right support is in place; whether that be assessment staff or adaptations to enable people to remain as independent as possible in their own homes.

10. RECOMMENDATIONS

- 10.1 As set out at the front of the report.

APPENDIX 1

Expenditure and Total Re-profiling on Adults Capital Programme FY2020/21

Adults Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn Position £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Funding carried forward to 2021/22
Disabled Facilities Grant	1,649	583	1,591	58	58	1,591	641
Housing Assistance	10	168	-	10	10	0	178
4C Capital Grants Adults	120	-	120	-	-	120	0
Moving With Dignity	163	176	149	14	14	149	190
Disability Assessment Centre	-	250	-	-	-	0	250
Mount Street Hyde	100	-	100	-	-	100	0
Total	2,042	1,177	1,960	82	82	1,960	1,259

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Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Reporting Officer:	Councillor Bill Fairfoull – Deputy Executive Leader (Children and Families) Tracy Morris – Assistant Director Children's Social Care
Subject:	CHILDREN'S SOCIAL CARE CAPITAL SCHEMES UPDATE REPORT
Report Summary:	This report provides an update on the Children's Social Care Property Capital Scheme and sets out details of the major approved property capital schemes in this Directorate.
Recommendations:	<p>Members are asked to recommend to Executive Cabinet that:</p> <ol style="list-style-type: none">The 2020/21 Capital Expenditure Outturn position in Appendix 1 is noted and approve the budget slippage.Approve the repurpose of St Lawrence Road to become the Assessment Unit rather than the Respite Unit as originally planned.Approve the additional drawdown of £3,800 to allow completion of the St Lawrence Road scheme.Note the delays in relation to the purchase of the new residential property, which approval is now sought to purchase a property for the respite unit.Approve the utilisation of the approved budget available of £397,327, which was originally to purchase a property for an assessment unit to purchase a property to become a respite unit.
Corporate Plan:	The schemes set out in this report supports the objectives of the Corporate Plan and enable the delivery of the Children's 7 point plan.
Policy Implications:	In line with Policy and Financial Framework
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>This report is seeking approval to draw down £3,800 from the remaining Children's Earmarked Reserve. The St Lawrence Road scheme requires an additional £3,800 as set out in section 2.3. If approved the balance of the Children's Earmarked Reserve would be £383,200.</p> <p>Without the approval of the £3,800 the scheme is likely to overspend and the asset will not be brought into use to support the children's service improvement plan. Should there be any surplus on completion of the scheme this will be returned to the earmarked reserve.</p> <p>There is approved available budget of £397,297 for the purchase of a property. As set out in the recommendations, approval is sought to utilise this budget to purchase a property for a respite unit rather than an assessment unit. The opening of a respite unit is part of the children's services 7 cared for children sustainability plan. The purchase of a property was always part of the plan albeit the intention is now to purchase a property to use as the respite unit rather than the assessment unit. Should there be any surplus on</p>

completion of the scheme this will be returned to the earmarked reserve.

Delays in the in purchasing a property would result in increased costs due to the ending of stamp duty relief which means there are reduced rates of stamp duty up to 30 September 2021. If a property is purchased after this date we are will incur a stamp duty charge estimated to be 3% of the purchase price up to £125,000 and 5% of the purchase price above £125,00 and up to £250,000. The team are looking at a house for between £200,000 and £250,000, which would result in an increase cost of £10,000 to £260,000.

The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

Available Corporate Funding:	£000s
Capital Reserves	£14,593
Anticipated Capital Receipts	£15,300
Total	£29,893
Funding committed to approved schemes:	
2020/21 approved programme	£7,953
2021/22 approved programme	£14,266
Statutory Compliance earmarked pot	£499
Total	£22,718
Balance of forecast funding available	£7,175
Earmarked Schemes previously on capital programme*	£39,867
Shortfall in funding for earmarked schemes	-£32,692

Earmarked schemes previously included on the capital programme (reflected as * in the figures above) are almost £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.175m of capital receipts to fund future earmarked capital schemes – a shortfall of more than £32m - meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore are now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal, and a full refresh of the Capital Programme is being undertaken alongside this review of the estate. With the exception of the Statutory Compliance works, all other earmarked schemes will be removed from the programme and subject to review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

Legal Implications:

The purpose of this report is to provide Members with an overview of the capital projects and to provide a forum for challenge to ensure

**(Authorised by the
Borough Solicitor)**

that the projects are being delivered in a timely manner and represent good value for money for the council.

Each project detailed in this report is subject to its own governance and decision making as appropriate to ensure that all decisions especially in relation to spend are made in accordance with the constitution and relevant standing orders.

Risk Management:

This is covered in the content of the report

Access to Information:

By contacting the report author.

Background Information:

The background papers relating to this report can be inspected by contacting Karen Brougham



Telephone: 07523932966



e-mail: karen.brougham@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the Children's Social Care property capital projects, within the Capital Programme managed by the Directorate and sets out details of the major approved property capital schemes in this Directorate.
- 1.2 The current capital programme as recommended by SPCMP on 9 October 2017 and subsequently approved by Executive Cabinet on 18 October 2017, included funding support Capital Investment in Children's Social Care. The total Capital funding earmarked is £950,000.
- 1.3 The following projects already approved from this Capital allocation are as follows:
 - Assessment Unit - £400,000
 - Respite Unit - £93,000
 - Edge of Care Service Base - £70,000

This leaves a remainder of £387,000 in the earmarked reserves

2. PROGRESS UPDATE

Assessment and Respite Units (Total Funding Approved - £493,000)

- 2.1 The original plan was to purchase a property to deliver an assessment unit. It is proposed St Lawrence Road (originally identified to be a respite unit) is repurposed to deliver an assessment unit, whilst continuing to pursue purchasing a property to deliver a respite unit.
- 2.2 In consultation with colleagues in Growth St Lawrence Road is considered to be a more appropriate building to deliver an assessment unit from given the size of the building and its location with easy access to public transport and local amenities.
- 2.3 St Lawrence Road is a large 4 bedroom property which if it was used as a Respite Unit would leave some of the space underutilised. The property as well as having 4 bedrooms, could easily accommodate 3 bedrooms for children alongside a staff sleep in room and office there is also a large amount of living space, a dining room and a large kitchen therefore it is felt this property meets the brief for an assessment unit. Using St Lawrence Road as the Assessment Unit also means that we could deliver the much needed assessment unit in a more timely way and therefore would be able to avoid spend on children having to be placed in private residential provision due to the lack of internal resource. Furthermore it was felt that a suitable property for a respite unit would be easier to source within the Tameside housing market and would be less costly as the respite unit requires a smaller property.
- 2.4 Purchasing a property to deliver a respite unit is a matter of urgency to fulfil this requirement. A suitable property search is underway and will be fully completed in 2021. It is anticipated that the cost of this will be less than that of purchasing a property for an assessment unit. At this stage, the cost is unknown until an appropriate property is identified, therefore it is proposed that the remaining budget of £397,297 originally approved for the assessment unit is utilised to purchase a property for the respite unit.
- 2.5 Purchasing a Respite property has been delayed due to the difficulty in identifying a suitable property in the current market. Support required from the Growth team to help identify a more suitable property and progress as a priority to enable the delivery of the 7 Cared for Children's Sustainability projects in Children's Social Care.

St Lawrence Road

- 2.6 As per the last report the estimated costs for St Lawrence Road were £48,000, these were based on a costed schedule of works identified by the LEP, relating to fire safety compliance

work, electrical work, refurbishment of offices and furnishing the unit. After the commencement of the work, further electrical work became necessary and this has resulted in a delay in completion and additional costs of £76,500, due to the nature of the works identified being compliance works these have been picked up by Corporate Landlord. The revised estimated cost for Children's of the whole scheme is £96,800. Therefore, there is currently a shortfall of £3,800, this relates to an energy saving lighting system and additional network points needed. It is requested that Panel recommend to Executive Cabinet an additional drawdown of £3,800 to allow completion of this scheme.

- 2.7 Works on the unit have now completed and the unit is in the process of being handed over to Children's Services and the Ofsted registration process is now underway.

Edge of Care Service (Funding Approved - £70,000)

- 2.8 All works are complete.

3. RECOMMENDATIONS

- 3.1 As set out at the front of the report.

Appendix 1

Scheme Name	2020/21 Approved Budget Allocation £	2020/21 Outturn £	2020/21 Variation £	2021/22 Approved Budget Allocation £	Outturn Slippage £	Proposed Changes £	2021/22 Budget (Subject to Slippage & Proposed Changes Approval) £
Assessment Unit	84,000	2,703	81,297	316,000	81,297	0	397,297
St. Lawrence Road	93,000	45,161	47,839	0	47,839	3,800	51,639
Fairfield CC	70,000	69,338	662	0	0	0	0
Total	247,000	117,203	129,797	316,000	129,135	3,800	448,935

Agenda Item 7

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Executive Member:	Councillor Oliver Ryan - Executive Member (Finance and Economic Growth).
Reporting Officer:	Jayne Traverse, Executive Director for Growth
Subject:	GROWTH CAPITAL PROGRAMME UPDATE REPORT
Report Summary:	This report provides an update, on the 2020/21 Growth Capital Programme and sets out details of the major approved capital schemes in this Directorate.
Recommendations:	<p>That Strategic Planning and Capital Monitoring Panel be recommended to note the report and recommend to Executive Cabinet that the following be added to the approved Council Capital Programme</p> <ul style="list-style-type: none">(i) The Corporate Landlord Statutory Compliance capital expenditure for the period identified in Appendix 4 of £28,956.16.(ii) That additional budget of £0.060m is allocated to the former Two Trees school site clearance scheme to remove previously undiscovered asbestos.
Corporate Plan:	The schemes set out in this report supports the objectives of the Corporate Plan.
Policy Implications:	In line with procurement and financial policy framework.
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>Appendix 5 provides a summary of the Growth directorate 2020/21 capital programme outturn together with re-phased scheme values that require Member approval. It should be noted that these values are included for approval in the separate Council 2020/21 capital outturn report.</p>

The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

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The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal, and a full refresh of the Capital Programme is being undertaken alongside this review of the estate. With the exception of the Statutory Compliance works, all other earmarked schemes will be removed from the programme and subject to review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

Corporate Landlord – Capital Expenditure

The Capital Programme includes an earmarked resource of £0.499m for Property Assets Statutory Compliance works repairs on Council buildings. Works to date and in previous years have been reported to the Strategic Panel retrospectively as work is completed. This report is requesting a further £0.029m from the above earmarked budget. Supporting details are provided in Appendix 4. If approved, the remaining earmarked budget will be £0.470m to fund corporate landlord capital expenditure.

Section 106 Agreements and Developer Contributions

The Section 106 agreements must be spent within a specified deadline and for the purpose that the contribution was provided. An analysis of the S106 and developer contributions currently held by the Council are shown in **Appendices 1 and 2**

Former Two Trees School – Site Clearance

Section 2.4 of the report requests additional contingent budget to remove previously undiscovered asbestos. The area in question was contaminated by asbestos dust after a break in. The area could not be properly surveyed until after an environmental clean. The cost of the work is £0.060m. It proposed that additional budget of £0.060m is allocated to the scheme from the aforementioned forecast capital receipts balance of £7.175m due to the risk of potential clawback of GMCA brownfield homes grant (£0.800m approved for the scheme) if the scheme is not completed.

Stalybridge Heritage Action Zone

A request is being made for a significant increase in the budget for this scheme amounting to £1.139m, compared to the original allocation of £0.559m. The additional funding is to finance additional costs arising from the Stalybridge Civic Hall roof as set out in section 2.17. A separate report requesting approval of this

additional funding will be presented to the Executive Cabinet on 28 July 2021.

If Members approve additional funding for all requests in this report, amounting to a total of £1.199m (Two Trees School Site Clearance and Stalybridge Heritage Action Zone, which is subject to a separate decision), will be in advance of the planned review of the capital programme when all potential schemes will be reviewed at the same time. The obvious consequence would be that the available funding (already limited in value) for all other schemes will be reduced by £1.199m.

Legal Implications:

(Authorised by the Borough Solicitor)

This is a high level report to provide Members with an overview of the progress and issues arising in relation to the growth capital programme.

A number of the projects such as Denton Baths, Two Trees and Droylsden library are being funded by grants which have clawback provisions if certain conditions are not met. It is therefore critical that such projects are particularly robustly managed and Member oversight will be a valuable support to the project managers.

As set out in the main body of the report Godley Green is a major council programme. The majority of the current works are being supported by funding from Homes England.

The funding requires a number of milestones on matters such as submitting a planning application, CPO and undertaking the infrastructure works being met on a certain date, otherwise the funding received to date could be clawed back and future funding may not be forthcoming leaving the council to have to make up the funds. Currently the most critical milestone is in relation to submitting the planning application. The Project Director is working closely with the Homes England relationship manager as the milestone for this has passed and so a new date has to be agreed. Clearly this has to be closely and robustly managed.

There is also a potential increasing financial pressure growing in relation to the build out of the initial infrastructure works which according to the original Homes England Milestones are required by March 2022.

As with any large project Godley Green has a number of critical work streams including planning, CPO, estates, communications, procurement of delivery partner/partners, procurement of the infrastructure works and consultation which are all to a lesser or greater degree governed by the Homes England milestones.

Members will also note the section in relation to land disposals. This work stream is critical to the council's overall budgetary position and again will require particularly diligent project management in the current financial climate.

Access to Information:

The background papers relating to this report can be inspected by contacting the report author Assistant Director Strategic Property Paul Smith by:

Telephone: 0161 342 2018

e-mail: paul.smith@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the major capital projects, within the Capital Programme owned by the Growth Directorate. It also provides an update on the prioritisation of some business cases that have yet to be approved and formally included in the Capital Programme
- 1.2 The Growth Directorate also plays a key role in the delivery of Capital projects with other directorates but these are covered by separate reports.

2. APPROVED CAPITAL PROJECTS

2.1 Ashton Old Baths Annexe - Phase 3. RAG STATUS: GREEN

Programme: Completed in May 2021

Budget: Within budget

Remaining Issues: None

- 2.2 **Ashton Town Hall** - The further development of Ashton Town Hall will be considered as part of the Council's Capital Programme prioritisation review currently being undertaken. The prioritisation process will use the methodology previously approved by Board in 2018.

2.3 Denton Baths Site Clearance – RAG STATUS: GREEN

Programme: Completed in May 2021

Budget: Within budget

Remaining Issues: None

2.4 Former Two Trees School – Site Clearance – RAG STATUS: AMBER

Programme: Completed in June 2021 – Delayed by 3 weeks due to additional asbestos removal

Budget: Additional contingent budget is required to remove previously undiscovered Asbestos. The area in question was contaminated by asbestos dust after a break in. The area could not be properly surveyed until after an environmental clean. The Council has been alerted to this via an Early Warning Notice issued from the LEP. The cost of the additional asbestos removal is £0.060m. It is proposed that a budget of £0.060m be allocated to the scheme. The asbestos must be removed in order to complete the demolition scheme and achieve the full amount of GMCA grant funding allocated to this scheme.

Remaining Issues: None

2.5 Droylsden Library relocation and old Library site clearance. RAG STATUS: GREEN

Programme: New Library to open in August 2021. Old library prepared for demolition in September 2021

Budget: Currently on budget

Remaining Issues: None

2.6 Tameside One – Ceiling Voids .RAG STATUS: GREEN

Programme: Invest to Save project – Insurance requirement to install additional fire detection equipment into the ceiling voids of the entire Tameside One building.

Budget: Currently on budget

Issues: None

Proposed Godley Green Garden Village

- 2.7 The proposed Garden Village at Godley Green is the key strategic site for residential development in Tameside. The transformational change that is proposed by this development will help to satisfy the needs of current and future households across the spectrum of housing types and tenures, from affordable to executive homes as well as providing the step change required that will contribute to the re-balancing of the Tameside housing market.

- 2.8 The Council entered into a £10m Housing Infrastructure Funding (HIF) award for the Godley Green in December 2019. The Grant Funding allows for an early draw down of £0.720m supporting activity required to get to planning submission stage which has been fully received in 2020/21.
- 2.19 A detailed capital programme plan outlining the spending of the remaining £9.28m grant is being developed and will then be added to the Council's capital programme should planning consent be approved.
- 2.10 On 2 November 2020, the Council's Executive Cabinet approved an additional £2.75m to take the project to the next stage. It is proposed to fund this from the medium-term financial strategy reserve, on the basis that the project if successful will bring significant benefits to the borough and its residents.
- 2.11 Following the Executive Cabinet report, the Council have now initiated negotiations with landowners and have made offers to them all to seek to acquire land via Option Agreements. It is hoped that these discussions will result in an agreement with all landowners by private treaty. However, in the event that it is not possible to acquire these interests through this route a Compulsory Purchase Order (CPO) will be required.
- 2.12 The CPO is an important element of the overall scheme and will run alongside the options agreements to ensure that the land can be secured in a timely fashion. In addition, a CPO is an expedient way of dealing with third party rights and other issues, which may affect the land. In order to make a CPO preparatory work will need to be carried out. To carry out this preparatory work the Council are seeking resolutions and approvals to enable them to carry out all the work up to the making of a CPO.
- 2.13 A report on the CPO Resolution is going to the Executive Cabinet on 23 June 2021
- 2.14 The Council has secured an additional £30,000 capacity funding from Homes England to support the ongoing project management function which is yet to be received. A similar bid for capacity funding will be made in 2021/22.

Stalybridge Heritage Action Zone (HAZ)

- 2.15 Stalybridge town centre was selected as Tameside's focus for the GM Mayor's Town Centre Challenge in 2018. Initial work to plan and progress the delivery of Stalybridge's Town Centre Challenge was co-ordinated by the Stalybridge Town Centre Challenge (STCC) Board and a Stalybridge Town Centre Challenge Action Plan now sets out the aspirations for the town centre
- 2.16 A bid for external funding to deliver on the ambitions for Stalybridge secured £1,275m High Street Heritage Action Zone (HSHAZ) funding through Historic England with £1.275m match funding by the Council. The Grant Funding Agreement was completed on 16 February 2021.
- 2.17 The HSHAZ initiative is designed to deliver physical improvements and cultural activities to revive and regenerate high streets and restore local historic character. The bid for Stalybridge drew on the priorities expressed through the draft Strategy and Action Plan, matched against the criteria for HAZ funding.
- 2.18 The Project Officer has been appointed and with Heritage England a detailed capital programme plan is under review, which will outline the projects and spend of the funding up to 31 March 2024.
- 2.19 Part of the proposed HSHAZ funded scheme is a replacement roof on Stalybridge Civic / Market in 2021/22 for which a budget of £558,950 was allowed. However, as survey work to inform the contract has identified additional works that should be carried out, this includes replacement of the extensive roof lights which are in too poor a condition to re-use and the

replacement of an essential health and safety access system which is also unable to be reused. The estimate for the contract is £1.7m and a report is being prepared for July Cabinet requesting an additional £1,138,721 of Capital funding.

Corporate Landlord – Capital Expenditure

- 2.20 This section of the report provides information relating to statutory compliance works. These costs are scheduled in **Appendix 4**.
- 2.21 The Council has a duty to ensure that its buildings provide a safe physical environment for staff and services to work in. The monitoring and regulation of this is undertaken by a series of statutory checks across a range of requirements e.g. fire safety, asbestos management and electrical safety. These checks are carried out at fixed intervals and reports produced to state condition and inform about remedial works that need to be undertaken to ensure compliancy. These notified repairs and upgrades to building fabric and condition are the subject of this report.
- 2.22 In addition to compliance, issues informed by the regular statutory checks there are in addition repairs and replacements identified during the day-to-day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue is deemed to be causing a serious risk, it will require immediate rectification. Where the costs of replacement and repair are deemed to be of benefit in regards to the Councils capital assets then costs are met from the statutory compliance fund.
- 2.23 The ownership and use of property carries with it a number of risks including health and safety, economic, financial, service delivery, statutory compliance and maintenance risks. It is therefore proposed to develop a risk register as part of the strategic review of the Councils assets to identify and manage risks.

Hattersley Station Passenger Facilities

- 2.24 The project will provide a refurbished and extended ticket office at Hattersley Railway Station forming Stage 2 of the ongoing works to improve the facility. Following the Stage 1 improvements made to Hattersley Road West and the station car park in 2016, passenger numbers have increased substantially, from 51,982 in 2015 to 110,646 in 2019.
- 2.25 The station is owned by Network Rail and is leased and operated by Northern Trains, which is now a Government owned company.
- 2.26 This scheme is fully funded by the GMCA/ TfGM through Growth Deal 2 grant, at a value of £0.750m. Whilst schemes need to be completed before the end of the 2020/21 financial year, a number of mitigations for Growth Deal schemes have been approved by AGMA allowing their continuation into the 2021/22 financial year.
- 2.27 Following discussions with Northern Trains and STAR, the potential imposition of VAT on the station rebuild was resolved through the amendment of the funding agreement between Northern Trains and Tameside.
- 2.28 To date £0.189m has been spent on this project. The remaining budget of £0.561m will be spent this financial year to complete the project. Following approval of the final design by Network Rail, Northern Trains will undertake the final stages of this project (GRIP Stages 6 to 8 – Construction and Handover), with a current estimated project completion in late October 2021 although this is still subject to ratification by Northern.

3. SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS

- 3.1 This section of the report summarises the financial position as at 30 April 2021 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions and makes comments for each service area. This is followed by clarification on new agreements made until this date and any requests made to draw down funding.
- 3.2 The current position for s106 Agreements is £1.233m in credit, less approved allocations of £0.228m, leaving a balance available to drawdown of £1.005m, as at 30 April 2021 as detailed in **Appendix 1**.
- 3.3 The position for Developer Contributions as at 30 April 2021 was £0.028m in credit, less approved allocations of £0m leaving a balance of £0.028m as detailed in **Appendix 2**.
- 3.4 Details of new Section 106 Agreements are provided in **Appendix 3**.
- 3.5 No requests have been made to drawdown Section 106 contributions

4. LAND DISPOSALS

- 4.1 A revised policy on the disposal of council owned land, along with a list of initial sites has been agreed at 30 September 2020 Executive Cabinet.
- 4.2 A second batch of surplus sites has been identified and will pass through the Disposal process and if declared surplus will be assessed for disposal/ development.
- 4.3 The Council is in the process of mapping all of our operational and non-operational assets with a view to accelerating our disposal plans and to have establish a significant pipeline of assets to consider bringing forward for disposal over the coming years.

5. DECARBONISATION OF THE PUBLIC ESTATE

- 5.1 The GMCA consortium bid to the Decarbonisation of the Public Estate Fund was successful, resulting in grant award of £78.3 million. The Council's allocation of this grant is £2,283,604. On the 14 April 2021 an Executive Decision Notice was signed to give permission to enter into a contract with GMCA to allow the draw down of the funds. The draw down arrangement works on a monthly basis in arrears on provision of necessary financial information to GMCA.
- 5.2 The Panel will be provided with updates on progress of the project.

6. PLAYING PITCH STRATEGY

- 6.1 The production of a Playing Pitch Strategy (PPS) for Tameside is not a Capital matter for consideration by the Strategic Planning Capital Monitoring Panel. However, the creation of the PPS will cut across a number of Capital related developments such as Godley Green. Therefore, regular updates will be presented for information via the Growth Report.
- 6.2 Approval to undertake a Playing Pitch Strategy and Schools Sports Facilities Strategy was approved by Executive Cabinet on 16 December 2020. A specialist consultant has been appointed to develop the PPS and a working group created including representation from Sport England, National Governing Bodies for Sport and key personnel from the Council as required by the Sport England Methodology. It is anticipated that the PPS will be ready for consideration by Members in Late summer 2021.

7. RECOMMENDATIONS

7.1 As set out at the front of this report

APPENDIX 1

SECTION 106 AGREEMENTS – FINANCIAL UPDATE

Section 106		Community Services	Engineering Services	Services for Children & Young People	Other	Total
		£000	£000	£000	£000	£000
S106 - Not yet earmarked	Brought Forward from previous years	(848)	(133)	(160)	(1)	(1,142)
	Received 2021/22	(23)	(26)	(42)	0	(91)
	Approved at previous SCP and included on Capital Programme	216	0	12	0	228
	Total not yet earmarked	(655)	(159)	(190)	(1)	(1,005)
S106 - Not yet reached trigger point/Payment not yet received		(763)	(664)	(544)	(12)	(1,983)

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APPENDIX 2

DEVELOPER CONTRIBUTIONS (SECURED PRIOR TO COMMUNITY INFRASTRUCTURE LEVY REGULATIONS)

Developer Contributions	Green Space Contribution	Community Education Contribution	Integrated Transport Contribution	4% Administration Charge	Totals
	£000	£000	£000	£000	£000
Brought Forward from previous years	(7)	(3)	(18)	0	(28)
Received 2021/22	0	0	0	0	0
Approved at previous SCP and included on Capital Programme	0	0	0	0	0
Total	(7)	(3)	(18)	0	(28)

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APPENDIX 3

NEW SECTION 106 AGREEMENTS

Planning application 20/00129/FUL – Former site of St Anne’s Nursery, Manchester Road, Audenshaw (Approved 15 March 2021)

The application proposed the redevelopment of the land to support 16 houses and 18 apartments including associated works.

The application was considered and approved by the Speakers Panel (Planning) at their meeting on 16 December 2020 subject to the imposition of conditions set out in the report and on the basis of the completion of a Section 106 agreement to secure the following:

Education Contribution: £28,389.21 to be used for improvements at Aldwyn Primary School.

Green Space Contribution: £53,396.18 to be used for improvements to children’s play at Ryecroft Hall and tree planting to Manchester Road.

Highways Contribution: £21,610.73 for funding of cycling and pedestrian improvements on Manchester Road.

Affordable Housing – All of the Dwellings to be constructed as Affordable Housing Units.

The Section 106 agreement was signed on 15 March 2021.

Planning application 20/00823/FUL – Unit 3 and 4, Crown Point North Shopping Park, Worthington Way, Denton. (Approved 17 March 2021).

The application proposed to vary condition no.2 attached to planning permission approved under reference 12/00466/FUL to increase the amount of convenience goods that can be sold from Units 3 and 4 within the overall retail development.

The application was considered and approved by the Speakers Panel (Planning) at their meeting on 16 December 2020 subject to the imposition of conditions set out in the report and on the basis of the completion of a Section 106 agreement to secure the following:

£20,000 towards a programme of improvement works to the Crownpoint junction; and,

£5,000 to fund the recalibration of the Split Cycle Offset Optimisation Technique at the junction into the retail park;

A Unilateral Undertaking pursuant to Section 106 of the Town and Country Planning Act was signed on 9 March 2021.

Planning application 19/00374/FUL – Land on the South East side of Bank Street, Ashton (Approved 15 January 2021).

The planning application originally proposed the redevelopment of land surrounding Cavendish Mill to create 51no. homes with associated landscaping, public space and access roads.

The application was first considered and approved by the Speakers Panel (Planning) at their meeting on 13 November 2019 subject to conditions and the prior completion of a Section 106 agreement to secure:

- £41,579.53 towards improvements to public open space within the vicinity of the site, including enhancements to the landscaped area around Ashton Old Baths, enhancements to landscaping at the entrance to St. Petersgate and improvements to the condition of the boundary walls around the public open space at Whitelands Road;
- Cycling and Walking Facilities: £9,875.42 towards a highway improvement scheme;
- Details of the management of the surface water drainage system and public open space within the development; and,
- 15% affordable housing provision.

Due to subsequent viability issues the scheme was amended and involved the loss of one residential unit (from 51 to 50). It was re-presented to Speakers Panel (Planning) on 21 October 2020 where it was approved subject to conditions and a Section 106 agreement requiring:

Public Open Space - £41,579.53 to be used towards improvements to public open space in the vicinity including:

- Enhancements to the landscaped area around Ashton Old Baths;
- Enhancements to landscaping at the entrance of St. Petersgate;
- Improvements to the condition of the boundary walls around the public open space at Whitelands Road.

Cycling and Walking Facilities - £9,875.42 to be used towards a scheme to improve cycling and walking facilities on Hill Street and Bank Street.

Details of the management of the surface water drainage system and public open space within the development; and,

All dwellings shall not be used or occupied other than as affordable housing units in perpetuity.

The Section 106 agreement was signed on 15 January 2021.

APPENDIX 4

STATUTORY COMPLIANCE EXPENDITURE - ITEMISATION OF EXPENDITURE

Building	Work Undertaken	Cost £
St Lawrence Road	Electrical Safety / Rewiring	28,956.16
	TOTAL	28,956.16

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Appendix 5 - Growth

Development & Investment Services Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Ashton Town Hall Feasibility Study	200	137	139	61	(61)	139	198
Godley Hill Development and Access Road	110	0	170	(60)	0	110	0
Stalybridge HAZ	87	2,463	0	87	(87)	0	2,550
Demolition of Former Two Trees School	400	400	423	(23)	23	423	377
Longlands Mill	21	0	0	21	(21)	0	21
Playing Pitch Strategy	0	40	0	0	0	0	40
Godley Garden Village	775	9,177	734	41	(103)	672	9,280
Denton Pool Demolition	520	200	478	42	(42)	400	242
Droylsden Library Relocation	500	1,700	656	(156)	156	656	1,544
Hattersley Station Passenger Facilities	100	574	113	(13)	13	113	561
Ashton Old Baths Annex	3,227	200	2,929	298	(298)	2,929	498
Total	5,940	14,891	5,641	299	(421)	5,519	15,312

Estates Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Mottram Showground (OPF)	12	102	11	1	(1)	11	103
Total	12	102	11	1	(1)	11	103

Appendix 5 - Growth

Corporate Landlord Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re- profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Retrofit (Basic Measures)	0	274	13	(13)	13	13	261
Statutory Compliance	369	0	290	79	(79)	290	79
Total	369	274	303	65	(87)	303	340

Statutory Compliance The Capital Programme includes a remaining earmarked budget of £0.420m at 31 March 2021 for statutory compliance work on Council properties. All related work that is to be funded via this budget is reported to the Strategic Planning and Capital Monitoring Panel retrospectively for approval as work is completed. The £ 0.079m slippage request is due to a lower than expected actual level of works carried out in 2020/21. The slippage sum will support all related works on Council properties during 2021/22 and future years.

Vision Tameside Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re- profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Vision Tameside	0	0	185	(185)	0	0	0
Tameside One Void Detection	76	1,173	241	(165)	165	241	1,008
Document Scanning	158	0	0	158	0	158	0
Total	234	1,173	426	(192)	165	399	1,008

Vision Tameside - Outturn Variation (£0.185m)

The overspend for Vision Tameside relates to the final settlement of the retention sums. The expenditure will be covered by income due from Tameside College and DWP. For 2020/21 Closure financing £0.020m has been financed through an external contribution and for the remaining a debtor has been raised for sums owed but not yet received.

Slide 2

ID17

Don't understand the £20k comment for Vision Tameside. Also what is happening to doc scanning project?

Ian Duncan, 11/05/21

JB18

The £20k is basically a grant from DWP that was brought forward from a few years ago. I think the document scanning budget is being removed from the capital programme

Jessica Bhaseen, 17/05/21

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Agenda Item 8

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Executive Member:	Councillor Leanne Feeley – Executive Member (Lifelong Learning, Equalities, Culture and Heritage) Councillor Oliver Ryan – Executive Member (Finance and Growth)
Reporting Officer:	Tim Bowman – Director of Education (Tameside and Stockport) Paul Smith – Assistant Director Strategic Property
Subject:	EDUCATION CAPITAL PROGRAMME
Report Summary:	This report advises members of the Panel with an overview and updated position with the Council's Education Capital Programme and seeks approval of the recommendations as set out in the report.
Recommendations:	<p>That the Panel are asked to note the progress set out in the report and:</p> <ul style="list-style-type: none">(i) That the 2020/21 Capital Expenditure Outturn position is noted in Appendix 1, 2 and 3.(ii) Budget slippage of (£220,405) and proposed changes of £14,843,100 to the Basic Need Funding as detail in Appendix 1.(iii) Budget slippage of £657,755 and proposed changes of £1,516,150 to the School Condition Funding as detail in Appendix 2.(iv) Budget slippage of £176,342 to the Special Provision Funding as detail in Appendix 3.(v) Budget slippage of £134,000 to the Healthy Pupil's Funding as detail in Appendix 4. <p>and note that a further report will be drafted to Cabinet to consider:</p> <ul style="list-style-type: none">(vi) Approval for £264,244 of Devolved Formula Capital grant to be added to the Capital Programme for 2021/22(vii) Approval of £1,328,013 of School Condition grant to be added to the Capital Programme for 2021/22.(viii) Approval of £1,223,336 of High Need Provision grant to be added to the Capital Programme for 2021/22.(ix) Approval of £12,231,816 of Basic Need grant to be added to the Capital Programme for 2021/22.(x) Approval of £6,348,338 of Basic Need grant to be added to the Capital Programme for 2022/23.
Corporate Plan:	The proposals contained in this report will support the delivery of the Corporate Plan.
Financial Implications:	Capital Investment in Education requires careful prioritisation of limited resources, particularly in respect of School Condition works. Any cost pressures arising because of Covid-19 or other factors will increase the resources needed to deliver the

**(Authorised by the statutory
Section 151 Officer & Chief
Finance Officer)**

approved programme. Whilst the Education Capital Programme is fully grant funded, any cost increases will reduce the level of already scarce resources available for other priority schemes.

Basic Need Grant - The Council had £12,010,447 of Basic Need available to spend in 2020/21. This was a balance of unspent grant from previous years - the council did not receive any allocation in 2020/21. Notification has been received of an additional allocation of £12,231,816 for 2021/22 and £6,348,338 for 2022/23.

Appendix 1 provides an update of the earmarked schemes in 2020/21 totalling £11,489,500, which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included on the Council's capital programme. It also details re-profiling requests (as per the Outturn capital monitoring report) and proposed changes of £14,832,100 which includes committing future year funding. If the proposed changes are approved this would result in a balance of unallocated Basic Need funding of £4,246,989 which needs to be prioritised in future year. Plans will be developed with schools to utilise these funds to provide additional capacity requirements.

A separate report (Education Specialist and Basic Need Capital Projects) is being taken to Executive Cabinet on 23 June 2021 for consideration which requests approval for £14,005,000 of the £14,832,100 outlined in Appendix 1. The outcome of the Executive Cabinet decision may impact on the figures included within this report relating to Rayner Stephens, Hawthorns, Greenside Primary and Oakfield Primary if the proposals are not supported.

School Condition Grant - The council had £2,941,924 of School Condition funding available to be spent during the 2020/21 financial year, to improve and maintain the school estate. Notification has been received for an allocation of £1,328,013 for 2021/22.

Appendix 2 identifies that grant has been earmarked for schemes totalling £2,506,000, which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included in the Council's capital programme. It also details re-profiling requests (as per the Outturn report) and proposed changes of £1,516,150. This would leave a balance of unallocated School Condition funding shown in 2.9 of £251,719.

The allocation of School Condition funding should be spent within the financial year to which it relates to otherwise there is a risk that the amount will need to be returned to government.

Special Provision and Healthy Pupil Capital Fund – **Appendix 3 and 4** set out the approved budgets and slippage for these funding streams. This funding supports basic need schemes in the capital programme discussed in paragraphs 3.16, 3.20 and 3.37.

High Needs Provision Capital Allocation – as set out in paragraphs 2.15 and 2.16 the government announced funding

for Tameside of £1,223,336 for 2021/22. Work is underway to establish how the funding can be utilised and further information will be included in the next update report.

Legal Implications:

(Authorised by the Borough Solicitor)

The council has a statutory duty to ensure that there are sufficient, suitable pupil places in Tameside schools. The purpose of the capital projects set out in the main body of this report are intended to ensure that this duty is met.

The proposal is that the works will be delivered via the LEP contract. It is not expected that there will be any changes to the standard terms of that contract. If any subsequent changes are required then it would be advisable that support is sought from both legal and finance. The use of the LEP contract should also ensure that the projects are delivered on time and provide value for money but robust contract/project management will still be required because it is scope creep and variations during the project which generally cause the increase in costs as in general the LEP bear the construction risk and more recently the Covid risk for a fixed price.

Some of the projects detailed in this report relate to non-council controlled schools. Therefore appropriate legal arrangements need to be entered into with those schools to ensure the projects can be delivered through a licence to enter and access school sites and to ensure that where appropriate school fund project and any variations from agreed scope.

Risk Management:

That the risks highlighted in Section 8 of the report are noted. The Council has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area. Failure to deliver sufficient school capacity places the Council in breach of its statutory duties.

Background Information:

The background papers relating to this report can be inspected by contacting Paul Smith Assistant Director Strategic Property



Telephone: 0161 342 2018



e-mail: paul.smith@Tameside.gov.uk

1. INTRODUCTION

- 1.1. This report provides an update on the latest position with the Council's Education Capital Programme and seeks recommendation for approval of various proposals in line with Council priorities.
- 1.2. The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3. The government allocates funding for school buildings under a number of categories and these are described in Section 2 of this report.
- 1.4. Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report and to make recommendations to Executive Cabinet in respect of the proposed allocation of funding.

2. FUNDING AND FINANCIAL POSITION

- 2.1. The government allocates ring-fenced capital grant funding for school buildings under the following main categories:

Basic Need Funding

- 2.2. Basic Need Funding is allocated to each local authority to create new places in schools. The funding available in 2020/21 is £12,010,447, which was a balance of unspent grant from previous years. There was no grant allocation for 2020/21.
- 2.3. On 15 April 2020, the Government announced the 2021/22 allocation of Basic Need Funding. Following discussion with the DfE over aspects of the formula and its application to Tameside, an allocation of £12,231,816 was announced.
- 2.4. On 25 February 2021, the Government announced the 2022/23 allocations and for Tameside this is £6,348,338.
- 2.5. The table below sets out the amount of Basic Need Funding held by the Council:

Basic Need Funding	Amount £
Basic Need funding available in 2020/21	12,010,447
Approved Schemes	11,489,500
Additional budget required as a result of Outturn	22,012
Unallocated as at March 2021	498,935
Basic Need funding available in 2021/22	12,231,816
Basic Need funding available in 2022/23	6,348,338
Total available to allocate to schemes	19,079,089
Proposed Changes	14,843,100
Unallocated as at May 2021 (including future year allocation)	4,235,989

- 2.6. Plans will be developed with schools to utilise the unallocated funds to provide additional capacity requirements.

School Condition Grant Funding

- 2.7. This grant is allocated for the maintenance of school buildings. The funding is part formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA).
- 2.8. The funding available in 2020/21 is £2,941,924. On 27 April 2021, the Government announced an allocation for Tameside of £1,328,013 for 2021/22 School Condition Funding.
- 2.9. The table below sets out the amount of School Condition Allocation available to spend. Full details of existing and proposed schemes are set out in **Appendix 2**.

School Condition Allocation (SCA) Funding	Amount £
SCA funding available in 2020/21	2,941,924
Approved Schemes	2,506,000
Funding returned as a result of Outturn	(3,932)
Unallocated as at March 2021	439,856
SCA funding available in 2021/22	1,328,013
Total available to allocate to schemes	1,767,869
Proposed Changes	1,516,150
Unallocated as at May 2021	251,719

- 2.10. The Schools Forum agreed a contribution protocol for schools condition works that was implemented from 1 October 2020. The protocol asks for a contribution towards all school condition schemes. The contributions are £10,000 for primary schools and £25,000 for secondary schools. This will ensure that the limited School Condition Funding received from central government can be maximised.

Devolved Formula Capital (DFC) Funding

- 2.11. Devolved Formula Capital is direct funding for individual schools to maintain their buildings and fund small-scale capital projects. It is calculated on a formulaic basis, using the school census data set and schools make their own arrangements for works to be undertaken. DFC funding for Tameside schools in 2021/22 was announced on 27 April 2021 and is £264,244 for Maintained Local Authority Schools and £174,553 for Voluntary Aided schools.
- 2.12. A query has been submitted to the DfE due to DFC funding not being received for 5 schools who currently have academy orders in place but have not yet converted. This amounts to £72,757. We believe this is an error and are awaiting a response from the DfE around correcting this. Similarly, this is the case for School Condition Allocation funding and again we are looking into this with the DfE.

Special Provision Fund

- 2.13. The Special Provision Fund allocations support local authorities to make capital investments in provision for pupils with special educational needs and disabilities. Local authorities can invest in new places and improvements to facilities for pupils with education, health and care (EHC) plans in mainstream and special schools, nurseries, colleges and other provision. The funding is not ring-fenced, so local authorities can make the best decisions for their areas.
- 2.14. The below table sets out the funding available and current earmarked schemes.

Special Provision Allocation Funding	Amount £
Funding Available 2020/21	1,052,065
Earmarked Schemes	736,000
Unallocated as at March 2021 & Total Available to allocate to schemes	316,065
Proposed Changes	0
Unallocated as at May 21	316,065

High Needs Provision Capital Allocation (HNPCA)

- 2.15. The High Needs Provision Capital Allocation is provided to local authorities as a non-ringfenced grant and is intended to address the need for high need places for the academic year 2022/23. However, it is not time bound and it will be for local authorities to determine how to best use this funding to meet local priorities.
- 2.16. On 9 April 2021, the Government announced an allocation for Tameside of £1,223,336 for 2021/22. Work is underway to establish how the funding can be utilised and an update will be included in the next report.

Section 106 Developer Contributions

- 2.17. Additional income intended to contribute towards the provision of additional school places is sometimes provided by developers as part of the planning conditions for new housing developments. These are known as Section 106 agreements. When housing estates are completed the payments become due and the Council is in receipt of several payments which have not as yet, been formally allocated to specific schemes.
- 2.18. There is currently £99,931 Section 106 monies remaining from the £491,007 that was approved by panel and subsequently endorsed by Executive Cabinet at the meetings in March 2020.
- 2.19. There has been Section 106 monies received from a developer of £59,370 (planning application number 11/00669/OUT). We will be requesting to draw down these monies to allocate towards the School Condition project at Stalyhill Infant School as discussed in paragraph 4.31. This will be included in next update report.

3. BASIC NEED FUNDED SCHEMES 2020/21 AND BEYOND

- 3.1. **Appendix 1** provides a financial update with details of current Basic Need funded projects, including proposed changes to scheme funding.
- 3.2. The current focus of the Council's Basic Need programme is to complete the two remaining schemes at primary schools and create additional places in secondary and special schools where forecasts have indicated a need.
- 3.3. Schemes that have already been approved by the Panel and Executive Cabinet are continuing. The following paragraphs update the Panel on the position with these works.
- 3.4. **Alder High School: Dining pod and canopy RAG STATUS: GREEN**
Programme: Works completed on schedule
Budget: Completed on budget
Remaining Issues: None
- 3.5. **Alder: Improvement to rear external steps RAG STATUS: GREEN**

Programme: Works scheduled to complete 2021

Budget: £1,058,000 remaining for all Alder schemes and no issues. Price now received from SPV and including a 10% client contingency amounts to £102,400.

Remaining Issues: None

3.6. **Alder: Link canopy between main school and new 4-classroom block RAG STATUS: GREEN**

Programme: Works scheduled 2021

Budget: £1,058,000 remaining for all Alder schemes and no issues. Price now received from SPV including 10% client contingency amounts to £135,400.

Remaining Issues: None

3.7. **Alder: Deed of Variation RAG STATUS: GREEN**

Budget: £1,058,000 remaining for all Alder schemes and no issues. Estimated costs £22,000 awaiting confirmation from the SPV.

Remaining Issues: Awaiting costs from SPV - expected to be within budget

3.8. **Alder: Secure front entrance RAG STATUS: GREEN**

Programme: Works scheduled to start 2021 and complete 2022

Budget: £1,058,000 remaining and no issues. Awaiting estimate of costs and return of tender. Taking into account the costs for the steps, walkway and DOV costs £608,665 remains available to carry out this work.

Remaining Issues: Awaiting tender returns expected to be within budget

3.9. **Aldwyn: 4 classroom extension and ancillary spaces RAG STATUS: AMBER (costs)**

Programme: On site 6 April 2021. Scheduled to complete Easter 2022

Budget: Panel is requested to recommend to Executive Cabinet the allocation of a further £301,000 to see the project to completion. .

Remaining Issues: See above

3.10. **All Saints High School – works to sports and other facilities to support additional places. RAG STATUS: GREEN**

Programme: The works will be overseen by the Shrewsbury Diocese. At this stage the school is considering its priorities and once these are agreed a grant agreement will be put in place.

Budget: Panel has previously agreed a high-level budget of £2m.

Remaining Issues: Agreement of scope of works and formulation of grant agreement

3.11. **Audenshaw School: Remodelling of sixth form and expansion of science areas RAG STATUS: RED (costs)**

Programme: Works scheduled for Summer 2021

Budget: Panel has previously agreed a budget of £1.363m

Remaining Issues: Contract to be issued.

3.12. **Cromwell: Expansion of Sixth Form Provision RAG STATUS: GREEN**

Programme: Phase 2 Works scheduled for summer 2021. Phase 3 summer 2022

Budget: £655,000 previously agreed (£100,000 Basic Need and £555,000 Special Provision Fund)

Remaining Issues: The lease between the Council and the Rayner Stephens Academy Trust needs to be finalised (the expanded accommodation is into areas currently occupied by Rayner Stephens). Phase 1 costs were £154,658 leaving £500,342 for the Phase 2. A further Phase 3 in 2022 will be subject of an additional funding request. Tender costs for Phase 2 is £396,000. An estimate of project management costs needs to be included but this is also expected to be contained within the current budget. Approval to proceed with Phase 2 was being sought at the meeting of Executive Cabinet in June 2021.

- 3.13. **Denton Community College: Provision of 6-classroom modular teaching block, internal remodelling and associated works. RAG STATUS: GREEN**
Programme: The internal remodelling and 6-classroom block were all completed on schedule. There remain some outstanding associated works, the main item being the provision of a linked covered walkway between the new block and the main school, and some courtyard canopies to allow dining provision to be expanded. Costs recently received and within budget.
Budget: £1.37m previously agreed
Remaining Issues: Completion of outstanding items by Summer 2021
- 3.14. **Discovery Academy/Birch Lane – Remodelling of accommodation. RAG STATUS: GREEN**
Programme: Tameside Music Service and the Schools Library Service were displaced from their previous accommodation to facilitate the creation of sixth form provision for Cromwell Special School and Key Stage 1 SEMH provision at Thomas Ashton. Remodelling of Birch Lane is required in order for the services to be able to continue to provide their service from that location. Works are scheduled for completion in June 2021.
Budget: Panel and Executive Cabinet approved £199,000 for these works during the March 2021 cycle of meetings.
Remaining issues: As above
- 3.15. **Greenside Primary School: Remodelling to provide an additional 10 resourced pupil places RAG STATUS: GREEN**
Programme: Works scheduled for summer 2021.
Budget: At the time of writing this report approval was being sought from Executive Cabinet at its meeting in June 2021 for the allocation of £28,000 of Basic Need grant by way of a formal grant agreement with The Victorious Academies Trust for £26,500 to remodel existing accommodation and estimated project management costs of £1,500.
Remaining Issues: Approval from Executive Cabinet and Finalising Grant Agreement
- 3.16. **Hawthorns School – Increase in Special school places – RAG STATUS: GREEN**
Programme: Executive Cabinet in June 2021 was to consider a report recommending the expansion of Hawthorns School.
Budget: Executive Cabinet in June 2021 was due to consider the allocation of £13m of Basic Need funding to carry out the works.
Remaining Issues: Approval from Executive Cabinet and development of the design of the new school to RIBA Stage 3 is the next step at a budget cost of £538,000.
- 3.17. **Hyde High School – New five-classroom science block. RAG STATUS: COMPLETED**
Programme: The classroom block was handed over to school in December 2020 with snagging items finally completed Easter 2021.
Budget: A full review of the budget for the entire scheme which started in 2018 has now taken place. Panel is requested to recommend to Executive Cabinet an additional allocation of £168,000 from Basic Need.
- 3.18. **Hyde High School – Purchase of 2 classroom mobile classroom. RAG STATUS: GREEN**
Programme: This is a new scheme. A two-classroom mobile was supplied to the school in 2018 pending completion of the remodelling works at the school. The unit was due to be removed summer 2021. The school roll has increased from 857 in 2015 to 1144 in September 2021 and there is now significant pressure on SEND provision in the school. The number of pupils with Education, Health and Care Plans continues to increase as does the number of pupils with a hearing impairment. Current space is limited and retention of the two-classroom block would enable sufficient space for this increased demand. An additional benefit would be that SEN pupils could use the classrooms for lunchtime dining reducing the pressure on the existing dining areas that are also beyond capacity.

If the unit is to be retained longer-term it makes economic sense to purchase it rather than continue to hire it. A quotation of £62,000 has been obtained from the provider to purchase the unit and Panel is asked to recommend this course of action to Executive Cabinet. The school will need to sign up to a facility management agreement with the FM provider to maintain the unit.

- 3.19. **Budget:** A new budget of £70,000 of Basic Need funding is requested to cover the purchase cost, planning application and associated costs.
Remaining Issues: Extended planning permission for the unit. FM agreement.
- 3.20. **Oakfield Primary School Extended Resource Base part of the Special Educational Needs Strategy RAG STATUS: GREEN**
Programme: To be confirmed as part of the Grant Agreement
Budget: It is proposed to build a modular extension via a Grant Agreement with The Enquire Learning Trust. At the time of writing approval was being sought from Executive Cabinet at its meeting in June 2021 for the allocation of £153,000 of Basic Need grant by way of a formal grant agreement with The Enquire Learning Trust who will oversee the works for £150,000 and estimated project management costs of £3,000.
Remaining Issues: Approval from Executive Cabinet and Finalising Grant Agreement
- 3.21. **Ravensfield Primary School: Enabling works – possible further expenditure RAG STATUS: AMBER (costs)**
Programme: Works completed on schedule in 2009.
Budget: It has recently come to light that the contractor on the enabling scheme to extend Clarendon Street (a requirement of the planning permission) believes that the Council owes them £20,100 in unpaid invoices from that time. Further investigations are taking place to seek to avoid the payment but Panel is asked to recommend to Executive Cabinet the allocation of £20,100 Basic Need funding as a contingency should it be found this debt is due to the contractor.
Remaining Issues: None
- 3.22. **Rayner Stephens High School - Expansion - Improvement works to science and dining facilities in support of additional places. RAG STATUS: GREEN**
Programme: An initial feasibility study to remodel and reuse existing accommodation within Rayner Stephens High School has been completed by the Stamford Park Trust indicating a cost of £1.3m. Timescales will be agreed with the Trust as part of the formal grant agreement.
Budget: A high level estimate of £473,000 was agreed in March 2019 and is currently in the programme. At the time of writing approval was being sought from Executive Cabinet at its meeting in June 2021 for an additional allocation of £835,000 to cover the cost of an extended scheme of work and estimated project management costs, which takes the total budget allocation to £1.3m.
Remaining Issues: Approval of additional funds from Executive Cabinet and finalisation of grant agreement
- 3.23. **St John's CE Primary: Two classroom extension and associated spaces. RAG STATUS: AMBER (costs)**
Programme: Currently on site. Scheduled completion November 2021.
Budget: Panel is requested to recommend to Executive Cabinet the additional allocation of £165,000 Basic Need to this scheme to cover the historic credit notes, project management costs, extension of mobile hire and a contingency.
- 3.24. **St Thomas More RC College: Extension to dining hall and additional classroom. RAG STATUS: GREEN**
Programme: Work is to be carried out by the school to extend the dining hall and create an additional classroom. Current target date for completion is December 2021.
Budget: Executive Cabinet in March 2021 approved a high-level budget estimate of

£234,000 (£100,000 from Basic Need and £134,000 from the Healthy Pupils' Capital Fund) towards an extension of the dining hall. The school have been considering a larger scheme than first planned to ensure there are some economies of scale with the project and the total cost of the newly planned project is £468,380. The requested budget will be a contribution of £250,000 towards the larger scheme and is an additional £16,000 to the already agreed budget. The school are currently seeking planning permission for the scheme.

Remaining Issues: Awaiting outcome of request for planning permission

4. SCHOOL CONDITION GRANT SCHEMES

- 4.1. **Appendix 2** provides a financial update with details of current School Condition Allocation (SCA) funded projects, including proposed changes to scheme funding.
- 4.2. In order to develop an informed asset management plan for schools that remain under the Council's responsibility an independent surveyor was appointed to carry out condition surveys of existing school premises. The intention is to create a transparent and targeted schedule of works required to school buildings.
- 4.3. The budget available is insufficient to meet the demands placed upon it and the surveyors were asked to identify priorities of the works required within each school and across the portfolio of schools.
- 4.4. In addition to the works identified in the condition survey there are other calls on the School Condition Allocation budget. This is the only central source of grant money to spend on schools (other than Basic Need which is purely to create new school places). It has been custom and practice to address health and safety items and support disabled access by using the School Condition Allocation funding.
- 4.5. Reactive school condition issues are covered by the requested allocation of £150,000 of the School Condition Allocation as an in-year contingency against any urgent works that could arise. £20,000 contingency from 2020/21 remains in the budget taking the total contingency to £170,000.
- 4.6. Project management costs also need to be considered for these schemes. It is proposed £43,000 is allocated from the SCA to cover these schemes which will then be allocated against relevant schemes throughout the year.
- 4.7. The following paragraphs describes those schemes with significant variations from the original estimates or updates the Panel on progress on schemes already within the programme.
- 4.8. **Aldwyn and Hawthorns Schools: Roof replacement RAG STATUS: GREEN**
Programme: Scheduled to be carried out alongside the Basic Need scheme at Aldwyn commencing summer 2021.
Budget: £320,000 plus £88,000 contribution from the Hawthorns Academy Trust was agreed at the March 2021 cycle of meetings.
Remaining Issues: None
- 4.9. **Arlies Primary: Removal of redundant mobile block and making good RAG STATUS: GREEN**
Programme: Works scheduled for summer 2021.
Budget: It is requested that Panel recommends to Executive Cabinet the allocation of an additional £35,000 from SCA to this project. £23,000 remains in the current budget and it is proposed to utilise this towards this scheme.
Remaining Issues: Awaiting tender.

- 4.10. **Arllies Primary: Full rewire RAG STATUS: AMBER (costs)**
Programme: Design works completed. Actual works deferred to summer 2022 because of lack of available budget.
Budget: £10,000 approved Executive Cabinet 16 December 2020 for design work
Remaining Issues: There is a significant amount of asbestos removal required and it is proposed to carry out this work over Summer 2021 leaving a clear run at the re-wire the following summer. Asbestos survey and removal costs have been requested but not yet received. Based on a high-level estimate Panel is requested to recommend to Executive Cabinet the allocation of £100,000 from unallocated SCA to carry out this work.
- 4.11. **Audenshaw Primary: Lath and plaster ceilings RAG STATUS: GREEN**
Programme: Works scheduled for summer 2021.
Budget: It is requested that Panel recommends to Executive Cabinet the allocation of £35,400 SCA to this scheme.
Remaining Issues: Work needs co-ordinating with decarbonisation scheme to install LED lights also planned Summer 2021.
- 4.12. **Audenshaw Primary: Boiler replacement RAG STATUS: NOT REQUIRED 2021-22**
Programme: Works originally scheduled summer 2021 but not now required this year
Budget: Recommended this be removed from the 2021/22 programme and reviewed for possible consideration in 2022/23.
Remaining Issues: None
- 4.13. **Broadbent Fold Primary: Roof replacement RAG STATUS: GREEN**
Programme: Phase 1 summer 2021. Phase2 summer 2022.
Budget: Awaiting tender returns. It is requested that Panel recommend to Executive Cabinet the allocation of £150,000 in 2021/22 and £150,000 in 2022/23 SCA to this scheme. Panel is asked to recommend to Executive Cabinet the inclusion of these amounts from SCA funding noting this is a high-level estimate pending tender returns.
Remaining Issues: None
- 4.14. **Broadbottom CE: Lath and plaster ceilings RAG STATUS: COMPLETED**
Programme: Works completed on schedule
Budget: Completed on budget
Remaining Issues: None
- 4.15. **Buckton Vale: Roof Replacement RAG STATUS COMPLETED**
Programme: Works completed Summer 2020
Budget: Works were completed and an underspend of £1,959 was to be returned to the general SCA fund at outturn 2020/21. Unfortunately a further invoice has come to light and Panel is requested to recommend to Executive Cabinet the allocation of £1,050 SCA to meet this outstanding commitment. No further payments are expected.
Remaining Issues: None
- 4.16. **Fairfield Primary: Lath and plaster ceilings RAG STATUS: GREEN**
Programme: Works scheduled for Summer 2021
Budget: Awaiting costs from LEP. It is requested that Panel recommend to Executive Cabinet the allocation of £70,000 SCA to this scheme.
Remaining Issues: Works need to be co-ordinated with scheme to re-wire whole school also over Summer 2021
- 4.17. **Fairfield Primary: Full school re-wire RAG STATUS: GREEN**
Programme: Works planned to start Summer 2021
Budget: Awaiting tender return from LEP.
Remaining Issues: Panel is requested to recommend to Executive Cabinet the allocation of £250,000 from unallocated SCA to carry out these works which need to be co-ordinated with

the scheme to attend to the lath and plaster ceilings also over summer 2021.

- 4.18. **Gee Cross Holy Trinity CE Primary: Lath and plaster ceilings RAG STATUS: AMBER (costs)**
Programme: Works scheduled for Summer 2021
Budget: Tenders have now been received at a cost of £65,372.68. It is requested that Panel recommends to Executive Cabinet the allocation of £65,400 SCA for this project.
Remaining Issues: Works need to be co-ordinated with scheme to renovate roof and gable end also over summer 2021
- 4.19. **Gee Cross Holy Trinity CE Primary: Security fencing RAG STATUS: GREEN**
Programme: Works underway. Scheduled for completion Whit 2021
Budget: Cost £59,226. Included in £133,000 budget approved Executive Cabinet 24 March 2021 for this and works to gable end.
Remaining Issues: None
- 4.20. **Gee Cross Holy Trinity CE Primary: Gable end/roof works RAG STATUS: GREEN**
Programme: Scheduled for summer 2021
Budget: Costs awaited from LEP. £73,000 budget remaining from £133,000 budget approved by Executive Cabinet 24 March 2021 for this and security fencing.
Remaining Issues: None
- 4.21. **Gee Cross Holy Trinity CE Primary: Glass balustrade replacement RAG STATUS: GREEN**
Programme: Works scheduled for Summer 2021
Budget: £20,300 budget for works at this and two other schools approved Executive Cabinet 24 March 2021
Remaining Issues: None
- 4.22. **Gorse Hall Primary: Boiler replacement RAG STATUS: GREEN**
Programme: Works scheduled Summer 2021
Budget: Awaiting costs from LEP. It is requested that Panel recommends to Executive Cabinet the allocation of £100,000 SCA to this scheme. The scheme includes several decarbonisation measures funded separately. Unfortunately, the replacement gas boiler needed (as the air source heat pumps cannot function fully in colder weather) do not attract decarbonisation funding.
Remaining Issues: Works to form part of wider decarbonisation scheme Summer 2021.
- 4.23. **Hollingworth Primary: Lath and plaster ceilings RAG STATUS: COMPLETED**
Programme: Works completed on schedule
Budget: Completed on budget
Remaining Issues: None
- 4.24. **Hollingworth Primary: Roof – investigation and specification RAG STATUS: GREEN**
Programme: Survey planned for Whit holidays 2021
Budget: Panel is requested to recommend to Executive Cabinet the allocation of £2,300 to carry out an Initial investigation.
Remaining Issues: Further report to a future Panel when report received.
- 4.25. **Hurst Knoll Primary: Boiler replacement RAG STATUS: GREEN**
Programme: Works scheduled Summer 2021
Budget: Awaiting costs from LEP. It is requested that Panel recommend to Executive Cabinet the allocation of £100,000 SCA to this scheme. The scheme includes several decarbonisation measures funded separately. Unfortunately the replacement gas boiler needed (as the air source heat pumps cannot function fully in colder weather) do not attract decarbonisation funding.
Remaining Issues: Works to form part of wider decarbonisation scheme Summer 2021

- 4.26. **Livingstone Primary: Lath and plaster ceilings RAG STATUS: GREEN**
Programme: Works scheduled for Summer 2021
Budget: Awaiting costs from LEP. It is requested that Panel recommends to Executive Cabinet the allocation of £5,000 SCA to this scheme. Panel is asked to recommend to Executive Cabinet the inclusion of this amount from SCA funding noting this is a high-level estimate pending tender returns.
Remaining Issues: Further report to a future Panel when report received.
- 4.27. **Lyndhurst Primary: Glass balustrade replacement RAG STATUS: GREEN**
Programme: Works scheduled for Summer 2021
Budget: It is requested that Panel recommends to Executive Cabinet the allocation of £20,300 SCA to this scheme.
Remaining Issues: None
- 4.28. **Milton St John's CE Primary: Lath and plaster ceilings RAG STATUS: GREEN**
Programme: Works scheduled for Summer 2021
Budget: Awaiting costs from LEP. It is requested that Panel recommend to Executive Cabinet the allocation of £5,000 SCA to this scheme. Panel is asked to recommend to Executive Cabinet the inclusion of this amount from SCA funding noting this is a high-level estimate pending tender returns.
Remaining Issues: Further report to a future Panel when report received.
- 4.29. **Milton St John's CE Primary: Secure entrance extension RAG STATUS: GREEN**
Programme: Carry out further design work to tender stage in the Autumn 2021
Budget: Awaiting costs from LEP. £18,000 budget has been previously approved and costs are expected to be within this budget to develop the scheme to tender stage.
Remaining Issues: Further report to a future Panel when report received.
- 4.30. **Oakdale School: Roof – investigation and specification RAG STATUS: GREEN**
Programme: Survey planned for Whit holidays 2021
Budget: Not yet agreed. Awaiting costs for survey. It is recommended a high level budget of £5,000 is set aside from SCA to carry out the initial survey.
Remaining Issues: Further report to a future Panel when report received.
- 4.31. **Ravensfield Primary: Glass balustrade replacement RAG STATUS: GREEN**
Programme: Works scheduled for Summer 2021
Budget: £20,300 budget for works at this and two other schools approved Executive Cabinet 24 March 2021
Remaining Issues: None
- 4.32. **Russell Scott Primary: Funding for further emergency works pending the resolution of the options appraisal on the future development of the school. RAG STATUS: RED (costs)**
Programme: As and when required.
Budget: Panel is asked to recommend to Executive Cabinet the allocation of £50,000 from SCA as a fund to carry out any necessary emergency repairs during 2021/22.
Remaining Issues: Resolving funding of the future development of the school
- 4.33. **St Anne's Primary Denton – Front entrance extension. RAG STATUS: AMBER (costs)**
Programme: St Anne's has very poor entrance and visitor reception arrangements with a high health and safety risk. The project improves the situation by means of a new extension which will provide safe entry to the school and also disabled toilet facilities currently lacking at the school.
- 4.34. **Budget:** A high level budget estimate of £300,000 was initially developed with the school agreeing to contribute £150,000 of the costs. Planning permission has been obtained and the project tendered. Costs have now been received totalling £348,500. To this needs to be

added £26,500 of design works and planning costs also expended.

- 4.35. Because the scheme is above £250,000 it is not appropriate for it to be carried out under the Additional Services contract and a full design and build contract will need to be entered into. Costs are currently being sought.
- 4.36. It is currently predicted that total costs will be of the order of £403,000. The school has agreed to find a total of £175,000 towards the project plus £17,753 of design costs it has already expended. This leaves a shortfall of £207,247. £150,000 from the 2020/21 SCA grant has previously been allocated to the scheme. Panel is asked to recommend to Executive Cabinet an additional allocation of £60,000 from 2021/22 SCA to enable the scheme to progress.
- 4.37. **Remaining Issues:** Entering into full contract.
- 4.38. **Stalyhill Infants: Complete roof replacement RAG STATUS: AMBER (costs)**
Programme: Works scheduled for Summer 2021
Budget: A high-level budget of £220,000 was previously approved in 2020/21. The scope of the works has expanded to include both pitched and flat roof areas and re-pointing. Tenders for the various phases have been received and total £272,446.49. An additional £52,446.49 is therefore required to finance the various phases.
- 4.39. As part of the wider planning process, developers are asked to contribute towards general costs of education etc. This is known as a S106 Agreement. A S106 Agreement was created for new housing on Brushes Road Stalybridge for £59,370 (Planning application 11/00669/OUT Planning ref 185). The money was received from developers on 11 June 2019 but has not previously been formally applied to any scheme. It is proposed to “draw down” this old S106 agreement available as an “education facilities contribution” and apply it to fill the funding gap for this scheme.
- 4.40. Panel is requested to recommend to Executive Cabinet approval of an additional £60,000 SCA for the scheme. It is intended to replace this with the S106 money once the draw down is approved.
- 4.41. **Remaining Issues:** None
- 4.42. **Whitebridge College: Creation of secure entrance RAG STATUS: GREEN**
Programme: The internal remodelling of the College’s entrance to increase security and assist with the management of pupils. Works to take place during the school summer holidays 2021
Budget: A high-level estimate has been obtained to carry out the works. Panel is requested to recommend to Executive Cabinet the allocation of £15,000 SCA to carry out these works.
Remaining Issues: Finalisation of costs and programme
- 4.43. **Asbestos management Surveys – Survey of locations inaccessible when original surveys carried out RAG STATUS: GREEN**
Programme: Summer 2021
Budget: Panel is requested to recommend to Executive Cabinet the allocation of £40,000 SCA. Tender costs awaited but expected to be within this budget.
Remaining Issues: None
- 4.44. **Condition Surveys – Resurvey of 20% of schools RAG STATUS: GREEN**
Programme: Summer 2021
Budget: Panel is requested to recommend to Executive Cabinet the allocation of £30,000 SCA. The work now needs to be tendered but costs are expected to be within this budget.
Remaining Issues: None

4.45. **Fire compartmentalisation surveys RAG STATUS: GREEN**

Programme: The majority of these surveys were carried out at Easter with the remainder being carried out at Whit.

Budget: Panel is requested to recommend to Executive Cabinet the allocation of £29,000 SCA for these surveys.

Remaining issues: Further reports will be presented once the surveys have been returned.

4.46. **Structural Engineers' Fees RAG STATUS: GREEN**

Programme: As and when required

Budget: Panel is requested to recommend to Executive Cabinet the allocation of £5,000 SCA to give structural advice when required.

Remaining Issues: None

4.47. **Budget to be returned to School Condition Allocation from schemes now completed or not going ahead**

Fairfield Primary School had a completely new kitchen and school hall constructed via the Priority Schools Building Programme. The scheme has been completed within budget and £80,000 previously allocated may now be returned to the SCA fund. Similarly £10,000 budget had previously been approved for design works on the boiler at Audenshaw Primary School. As this scheme is not now going ahead this amount can also be returned to the SCA budget. Panel is requested to recommend to Executive Cabinet this course of action.

4.48. **Contributions from Schools**

As discussed at paragraph 2.9, schools will contribute towards all school condition schemes. Discussions will be held with schools to confirm their contributions and how they plan to finance it. This will then replace the school condition funding requested for those schools. The relates to the following schools:

- Audenshaw Primary School
- Broadbent Fold
- Fairfield Primary School
- Gee Cross Holy Trinity
- Gorse Hall Primary School
- Hurst Knoll
- Stalyhill Infants School

5. SPECIAL PROVISION FUND & HEALTHY PUPILS CAPITAL FUND

5.1. **Appendix 3** provides a financial update of the current Special Provision funded projects, including proposed changes to scheme funding.

5.2. **Appendix 4** provides a financial update of the current Healthy Pupils' Capital funded projects, including proposed changes to scheme funding.

6. PROCUREMENT AND ADDED VALUE

6.1. In accordance with Council policy and contractual arrangements all capital projects should be procured through the Tameside Investment Partnership/LEP except alterations to PFI schools are procured through the PFI contracts. Capital projects at Voluntary Aided schools are generally procured directly by the relevant governing body and diocese as they own the buildings and/or have separate governance arrangements.

6.2. In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed

to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.

7. RISK MANAGEMENT

- 7.1. The specific risks and mitigation plans, associated with each of the projects, have been identified in the main section of the report.
- 7.2. Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.
- 7.3. The COVID-19 virus and its wider effects on society and the way we can work continues to present a significant challenge. Social distancing guidelines for example will affect the way works can be carried out and generally will mean that schemes will by necessity take longer to build than originally envisaged.

8. RECOMMENDATIONS

- 8.1 As set out at the front of the report.

Appendix 1

Basic Need Schemes	2020/21 Approved Budget Allocation	2020/21 Outturn	2020/21 Variation	2021/22 Approved Budget Allocation	Outturn Slippage	Proposed Changes	2021/22 Budget (Subject to Slippage & Proposed Changes Approval) £	2022/23 Budget (Proposed Changes Approval) £	2023/24 Budget (Proposed Changes Approval) £
Alder High School	200,000	189,535	10,465	858,000	10,465	0	868,465	0	0
All Saints High School	0	0	0	1,990,000	0	0	1,990,000	0	0
Audenshaw High School	250,000	254,755	(4,755)	1,085,000	(4,755)	87,000	1,167,245	0	0
Aldwyn Primary School	20,000	382,150	(362,150)	2,696,000	(362,150)	301,000	2,634,850	0	0
Denton Community College	60,000	46,963	13,037	275,000	13,037	0	288,037	0	0
Rayner Stephens Academy	100,000	1,671	98,329	373,000	98,329	835,000	1,306,329	0	0
Cromwell High School	100,000	100,000	0	0	0	0	0	0	0
Discovery Academy	50,000	44,525	5,475	0	5,475	0	5,475	0	0
Birch Lane	149,000	24,690	124,310	0	124,310	0	124,310	0	0
Hawthorns Primary Academy	69,000	171,603	(102,603)	311,000	(102,603)	13,000,000	1,708,397	8,500,000	3,000,000
Hydon Community College	1,525,000	1,546,938	(21,938)	0	0	238,000	238,000	0	0
Greenside Primary School	0	0	0	0	0	28,000	28,000	0	0
Mossley Hollins	32,500	32,574	(74)	0	0	0	0	0	0
Oakfield Primary School - Resource Base	0	0	0	0	0	153,000	153,000	0	0
Ravensfield Primary School	0	0	0	0	0	20,100	20,100	0	0
Secondary School Improvements	35,000	0	35,000	0	35,000	0	35,000	0	0
St Johns CE Dukinfield	179,000	194,500	(15,500)	1,032,000	(15,500)	165,000	1,181,500	0	0
St Thomas Moore	0	0	0	100,000	0	16,000	116,000	0	0
Approved Funding	2,769,500	2,989,905	(220,405)	8,720,000	(198,393)	14,843,100	11,864,707	8,500,000	3,000,000
Unallocated Funding	19,164,101	0	0	0	(22,012)	(14,843,100)	4,235,989	0	0
Total Funding	21,933,601	2,989,905	(220,405)	8,720,000	(220,405)	0	16,100,696	8,500,000	3,000,000

Appendix 2

School Condition Schemes	2020/21 Approved Budget Allocation	2020/21 Outturn	2020/21 Variation	2021/22 Approved Budget Allocation	Outturn Slippage	Proposed Changes	2021/22 Budget (Subject to Slippage & Proposed Changes Approval) £	2022/23 Budget (Proposed Changes Approval) £
	£	£	£	£	£	£	£	£
Aldwyn Primary School	320,000	6,927	313,073	0	313,073		313,073	0
Arlies Primary	10,000	7,641	2,359	23,000	2,359	135,000	160,359	0
Audenshaw Primary	10,000	0	10,000	0	10,000	25,400	35,400	0
Broadbottom Primary	129,900	129,006	894	0	0		0	0
Broadbent Fold	0	0	0	0	0	300,000	150,000	150,000
Buckton Vale Primary	50,000	48,041	1,959	0	0	1,050	1,050	0
Corrie Primary	17,000	16,461	539	0	0		0	0
Fairfield Road Primary	91,000	8,120	82,880	0	82,880	240,000	322,880	0
Gorse Hall Primary	9,000	8,934	66	0	0	100,000	100,000	0
Greswell	10,000	0	10,000	0	10,000		10,000	0
Hollingworth	18,600	18,559	41	0	0	2,300	2,300	0
Holy Trinity Gee Cross Primary	33,000	3,220	29,780	50,000	29,780	115,400	195,180	0
Hurst Knoll Primary	5,010	5,009	1	0	0	100,000	100,000	0
Livingstone Primary	414,000	414,170	(170)	0	0	5,000	5,000	0
Lyndhurst Primary	0	0	0	13,000	0		13,000	0
Millbrook Primary	137,000	137,002	(2)	0	0		0	0
Milton St Johns Primary	18,000	0	18,000	0	18,000	5,000	23,000	0
Oakdale Primary School	0	0	0	0	0	5,000	5,000	0
Ravensfield Primary	3,000	0	3,000	0	3,000		3,000	0
Russell Scott Primary	258,000	257,658	343	0	343	50,000	50,343	0
St Anne's Denton	9,000	8,718	282	141,000	282	60,000	201,282	0
St Johns CE Dukinfield	21,000	0	21,000	0	21,000		21,000	0
Stalyhill Infants	110,000	0	110,000	110,000	110,000	60,000	280,000	0
The Heys Primary	29,000	28,395	605	0	0		0	0
Tameside Pupil Referral Unit	50,000	24,738	25,262	0	25,262	15,000	40,262	0

CLASP Surveys (Fire Compartmentalisation)	0	0	0	0	0	29,000	29,000	0
Asbestos Survey	88,000	85,908	2,092	0	2,092	40,000	42,092	0
Stock Condition Survey	70,125	77,394	(7,269)	47,000	(7,269)	30,000	69,731	0
Structural Engineers Fees	11,000	7,741	3,259	0	3,259	5,000	8,259	0
Fire Safety Works	149,000	150,840	(1,840)	10,000	(1,840)		8,160	0
Glass Balustrade Protection Works	12,000	764	11,236	9,000	11,236		20,236	0
School Condition Related Works Contingency	20,365	0	20,365	0	20,365	150,000	170,365	0
Project Management Costs						43,000	43,000	
Approved Funding	2,103,000	1,445,245	657,755	403,000	653,823	1,516,150	2,422,973	150,000
Unallocated Funding	1,763,937	0	0	0	3,932	(1,516,150)	251,719	0
Total Funding	3,866,937	1,445,245	657,755	403,000	657,755	0	2,674,692	150,000

Appendix 3

Special Provision Schemes	2020/21 Approved Budget Allocation	2020/21 Outturn	2020/21 Variation	2021/22 Approved Budget Allocation	Outturn Slippage	Proposed Changes	2021/22 Budget (Subject to Slippage & Proposed Changes Approval)
	£	£	£	£	£	£	£
Cromwell School	50,000	54,658	(4,658)	505,000	(4,658)	0	500,342
Hawthorns Primary	181,000	0	181,000	0	181,000	0	181,000
Approved Funding	231,000	54,658	176,342	505,000	176,342	0	681,342
Unallocated Funding	316,065	0	0	0	0	0	0
Total Funding	547,065	54,658	176,342	505,000	176,342	0	681,342

Appendix 4

Healthy Pupil's Capital Fund Schemes	2020/21 Approved Budget Allocation £	2020/21 Outturn £	2020/21 Variation £	2021/22 Approved Budget Allocation £	Outturn Slippage £	Proposed Changes £	2021/22 Budget (Subject to Slippage & Proposed Changes Approval) £
St Thomas More	134,000	0	134,000	0	134,000	0	134,000
	134,000	0	134,000	0	134,000	0	134,000

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Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Executive Member:	Councillor Allison Gwynne - Executive Member (Neighbourhoods, Community Safety and Environment)
Reporting Officer:	Jeanelle de Gruchy, Director of Population Health
Subject:	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE
Report Summary:	This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016.
Recommendations:	That Strategic Planning and Capital Monitoring Panel be recommended to note the report and that going forward the Leisure Assets Capital Investment Programme with any further updates will be included in the Growth Update Report.
Corporate Plan:	The Community Strategy 2012/22 (and the Corporate Plan Our People Our Place Our Plan) outlines the priorities for improving the Borough. The Leisure Assets Capital Investment Programme directly links to the Tameside Sustainable Community Strategy objective of 'Healthy Tameside'. The scheme supports each of the Corporate Plan themes including Starting Well, Living Well and Ageing Well supporting people to live longer and healthier lives through increased opportunities to be physically active.
Policy Implications:	The Leisure Assets Capital Investment Programme supports the Tameside Corporate Plan and specifically the 'Increase Levels of Physical Activity' priority.
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	Background The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

Available Corporate Funding:	£000s
Capital Reserves	£14,593
Anticipated Capital Receipts	£15,300
Total	£29,893
Funding committed to approved schemes:	

2020/21 approved programme	£7,953
2021/22 approved programme	£14,266
Statutory Compliance earmarked pot	£499
Total	£22,718
Balance of forecast funding available	£7,175
Earmarked Schemes previously on capital programme*	£39,867
Shortfall in funding for earmarked schemes	- £32,692

Earmarked schemes previously included on the capital programme (reflected as * in the figures above) are almost £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.175m of capital receipts to fund future earmarked capital schemes – a shortfall of more than £32m - meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore are now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal, and a full refresh of the Capital Programme is being undertaken alongside this review of the estate. With the exception of the Statutory Compliance works, all other earmarked schemes will be removed from the programme and subject to review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

Project Summary:

The budget and outturn position of the Leisure Assets capital programme is shown at **Appendix 1**. Of note, the new Denton facility was overspent by £36k as previously explained in a report received by members on the 15 March 2021 and relating in the main to external works to footpaths and other accessibility enhancements outside original scope of project. This is offset by the underspend of £13k against the Active Medlock scheme, and the remaining £23k will be covered out of funds from Hyde Pool project budget in FY21/22.

This is offset by the underspend of £13k against the Active Medlock scheme, and the remaining £23k will be covered out of funds from Hyde Pool project budget in FY21/22.

As explained at 3.1, compliance issues have delayed practical completion of the Hyde Pool until June 2021, and so a further £381k of expenditure may be re-profiled into FY21/22, in addition to the £500k previously reported. The overall cost spread across the period of the project should remain the same.

Legal Implications:
(Authorised by the Borough Solicitor)

This report seeks to provide Members with an overview of the leisure services capital projects. Each of the projects are subject to their own decision making hence no decisions being sought from Members in this report.

Members will note that only one live project, Active Hyde Pool Extension remains to be completed as detailed in section 3 of this report. That project has been delayed but the report indicates that this has not resulted in any additional cost to the council.

Risk Management:

Risk management is considered in section 5 of this report

Background Information:

The background papers relating to this report can be inspected by

Contacting Paul Smith - Assistant Executive Director, Strategic Property and Debbie Watson – Assistant Executive Director. Population Health

Telephone: 0161 342 3018

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1. INTRODUCTION

- 1.1 This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. The investment programme is now providing high quality sports and leisure facilities creating a platform to increase physical activity and supporting the development of a sustainable funding model for Active Tameside.
- 1.2 Additional benefits from the programme include a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.
- 1.3 Approval for any capital re-phasing highlighted in this report will be dealt with in the Capital Monitoring Report presented to the Executive Cabinet.
- 1.4 The completion of the Active Hyde Pool Extension Scheme marks the successful completion of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. Progress has been monitored throughout the lifetime of the programme with standalone reports presented to each meeting of the Strategic Planning and Capital Monitoring Panel. Given that the Hyde Pool scheme has now achieved practical completion, it is proposed that any further updates in relation to final account will be included in the Growth Update report to Panel. Therefore, approval is sought to bring to an end the requirement to report progress as a standalone agenda item at future SPCMP meetings.

2. PROGRAMME UPDATE – COMPLETED SCHEMES

- 2.1 The Leisure Assets Capital Investment Programme comprises a number of individual projects:

The following schemes have been completed:

- a) Active Copley heating system replacement (£0.369m).
 - b) Active Copley pitch replacement scheme (£0.177m).
 - c) Active Medlock roof replacement scheme (£0.120m).
 - d) Active Dukinfield development (ITRAIN) – (£1.3m Council investment & £1m repayable loan by Active Tameside).
 - e) Active Longdendale Development (Total Adrenaline) – (£0.600m repayable loan by Active Tameside).
 - f) Active Medlock Synthetic Turf Pitch Replacement (£0.120m) – (£0.013m underspend).
 - g) East Cheshire Harriers Floodlight Replacement Scheme – (£0.100m)
 - h) Tameside Wellness Centre (£16.374m)
- 2.2 Schemes a) to g) have been delivered within budget. As set out in the approved financial comments, an overspend of £0.036m on the Tameside Wellness Centre scheme has been offset from an underspend on the Medlock Synthetic Turf Pitch Replacement scheme and the Hyde Pool extension scheme. This approach was approved Executive Cabinet on 24 March 2021.

3. PROGRAMME UPDATE – LIVE SCHEMES

- 3.1 **Active Hyde Pool Extension (£4.034m)** - The Hyde Pool extension scheme is due to achieve practical completion on the 4 June 2021, which is 5 weeks later than previously reported to panel in March. The delay is due to the need to retile sections of the pool tank due to non-compliance issues. The Council is not liable for any costs in relation to the delay.

- 3.2 Active Tameside continues to be updated on progress. This has supported their mobilisation planning in readiness for the buildings handover, which in turn reduces the time required to get the facility operational to an absolute minimum.

4. FINANCIAL SUMMARY

- 4.1 A financial summary is attached as **appendix 1**

5. RISK MANAGEMENT

- 4.1 The major risks associated with all capital schemes include funding, increasing costs and time delays occurring during the development and delivery phases. The Council continues to manage and monitor schemes using robust project management methodology and governance to mitigate these risks. The impact of Covid 19 on the delivery of schemes continues to be monitored.

6. CONCLUSIONS

- 6.1 All schemes are now complete.

7. RECOMMENDATIONS

- 6.1 As set out at the front of the report.

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Active Tameside Capital Programme - Outturn Position						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn Position £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year 2021/22 £000
New Denton facility	230	0	266 -	36	-	230	0
Extension to Hyde Leisure pool	3,108	500	2,727	381	381	2,727	881
Active Medlock	13	0	-	13	-	0	0
Floodlight Replacement Scheme	10	0	-	10	-	0	0
Total	3,361	500	2,993	368	381	2,957	881

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Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	5 July 2021
Executive Member	Councillor Allison Gwynne – Executive Member (Neighbourhoods, Community Safety and Environment)
Reporting Officer:	Emma Varnam – Assistant Director (Operations and Neighbourhoods)
Subject:	CAPITAL PROGRAMME – OPERATIONS AND NEIGHBOURHOODS (MAY 2021)
Report Summary:	This report provides information with regards to the 2020/2021 and 2021/2022 Operations and Neighbourhoods Capital Programme.
Recommendations:	That the Strategic Planning and Capital Monitoring Panel be recommended to NOTE the following:

- (i) The progress with regards to the Tameside Asset Management Plan (TAMP) and the Highways Maintenance Programme completed in 2020/2021. The commencement of the works programme was revised due to Covid 19.
- (ii) The progress with regards to Flooding: Flood Prevention and Consequential Repairs.
- (iii) The progress with regard to the Slope Stability Programme and potential additional works required.
- (iv) The progress with regards to the Cemetery Boundary Walls Programme.
- (v) The progress with regards to the replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities.
- (vi) The progress of capital schemes in section 2.14-2.23, and external grant schemes in section 3 and 4.
- (vii) The progress being made to secure external grant funding in order to deliver a number of walking and cycling infrastructure schemes as set out in section 3 and the requirement to undertake consultation on a number of schemes being developed.

And RECOMMEND to Executive Cabinet :

- (viii) The addition of £0.687m to the Council's 2021/22 Capital Programme for the Full Delivery and Activation costs for the Mayor's Challenge Fund schemes at Chadwick Dam, Ashton / Stalybridge and Hill Street, Ashton as set out in section 3.7.
- (ix) The re-phasing of the Mayor's Challenge Fund Walking and Cycling schemes as set out in **Appendix 1**.
- (x) Subject to GMCA approval on 25 June 2021, £2.415m Highways grant funding be added to the Council's 2021-22 capital programme and £1.500m Pothole and Challenge funding of the same grant be added to the 2021-22 Operations and Neighbourhood's directorate Highways revenue budget as set out in section 4.12.
- (xi) To approve the expenditure of up to £0.400m from the approved project contingency budget to undertake urgent

repair works to the steeple at Dukinfield Crematorium. In addition, undertake further detailed surveys of the steeple and roof to establish a scheme of restoration to be procured through the LEP. The cost of the surveys to be met from the £0.400m contingent budget as set out in section 2.13. Additional works to the steeple and roof will be subject to separate approval by Members.

Corporate Plan:

The schemes set out in this report support the objectives of the Corporate Plan, in particular the 'Infrastructure and Environment' strand of the Corporate Plan.

Policy Implications:

In line with Policy.

Financial Implications:

**(Authorised by the statutory
Section 151 Officer & Chief
Finance Officer)**

Appendix 2 provides a summary of the Operations and Neighbourhoods directorate 2020/21 capital programme outturn together with re-phased scheme values that require Member approval. It should be noted that these values are included for approval in the separate Council 2020/21 capital outturn report.

Mayors Challenge Fund (MCF)

Section 3.7 of this report sets out MCF Grant approval for the full construction costs for the Hill Street and Chadwick Dam schemes. The total MCF grant approved for both schemes is £0.687m, and approval is being sought to add this value to the Council's capital programme

MCF – COVID

Details of this grant are set out in section 3.21 of this report. The value of the grant was £0.500m with a deadline for draw down of 31 March 2021. The funding timescales for bidding and delivering the schemes were extremely challenging. A final claim was submitted to Transport for Greater Manchester (TfGM) at the end of March 2021 for the value of £0.338m

Emergency Active Travel Funding (EATF) – tranche 1

Details of this grant are set out in section 3.24 The value of the grant was £0.400m with a deadline for draw down of 31 March 2021. A final claim was submitted to TfGM at the end of March 2021 for the value of £0.148m.

Hyde to Mottram and Hollingworth Cycle Scheme

The capital programme has an approved budget of £1.9m for this scheme, fully funded by a Highways England grant.

Highways England have requested that the scheme be paused. Details are set out in section 3.43 of this report. Costs incurred to date for scheme development have been claimed (£0.114m). A final invoice for works completed to 31 March 2021 is being finalised. The grant is now timed out. To continue with the scheme the grant conditions would need to be updated with a revised timetable for completion of the related works.

Dukinfield Active Neighbourhood Pilot

Set out in section 3.14 of this report are details of a bid to TfGM for this proposed scheme. The Council is waiting for confirmation of approval. Members will be updated if the bid is successful.

Capability Fund

Set out in section 3.34 of this report are details of bids to the Capability fund. The Council is waiting for confirmation of approval. Members will be updated if the bids are successful.

Pedestrian Crossing Facilities at side roads

Set out in section 3.49 of this report are details of proposed schemes to funded by TfGM. The Council is waiting for confirmation of approval. Members will be updated if the bids are successful.

Highways Maintenance Challenge Fund

The Council received a grant of £0.350m to replace gullies and drainage connections. The grant conditions stated the works should be completed by 31 March 2021. Related details are within section 4.1 of this report.

The scheme budget is £0.400m financed via £0.350m grant and £0.050m Council funding. The scheme spend as at 31 March 2021 was £0.359m the majority of which was financed via the grant award.

Bus Stop Passenger Access Enhancements.

Set out in section 4.8 of this report are details of the works completed. A £0.300m funding agreement between TfGM and the Council states works should have been completed by 31 March 2021. TfGM requested that the Council continue with the implementation of the bus stop enhancements. The works are substantially complete and a grant claim is currently being prepared for submission to TfGM.

Highways grant funding

Set out in section 4.12 of this report are details of the proposed £3.915m 2021-22 Transport Grant and Pothole and Challenge funding which is subject to approval by the GMCA on 25 June 2021.

If approved, it is proposed £1.500m is ring fenced for Pothole and Challenge funding and allocated to the Operations and Neighbourhood's directorate 2021-22 Highways revenue budget and £2.415m be added to the Highways 2021-22 capital programme.

Members should note that the proposed 2021-22 grant allocation is £0.078m less than the 2020-21 Highway grant allocation.

In summary Members should therefore note that, if approved:

The delivery and activation costs for the Mayor's Challenge Fund schemes at Chadwick Dam, Ashton / Stalybridge and Hill Street (recommendation viii), will be funded by an external grant.

The repairs to the Crematorium steeple and associated surveys (recommendation xi) will be funded by the existing scheme approved budget.

The current anticipated level of capital receipts of £15.3m is based on the disposal of surplus assets approved by Executive Cabinet in September 2020. The current approved capital investment programme requires a minimum of £22.219m of capital receipts

or reserves. Additional Statutory Compliance works are also expected to be approved requiring a further £0.499m of receipts or reserves, bringing the total call on corporate resources to £22.718m. Any additional priority earmarked schemes that are approved by Executive Cabinet will increase the amount of corporate funding needed for the capital programme.

Forecast Corporate Funding:	£'000
Capital Reserves	£14,593
Anticipated Capital Receipts	£15,300
Total	£29,893
Funding committed to approved schemes:	
2020/21 approved programme	£7,953
2021-23 approved programme	£14,266
Statutory Compliance earmarked pot	£499
Total	£22,718
Balance of forecast funding available	£7,175
Earmarked Schemes previously on programme*	£39,867
Shortfall in funding for earmarked schemes	-£32,692

Earmarked schemes previously included on the capital programme (reflected as * in the figures above) are almost £40m. Assuming that the planned disposals proceed there is a forecast balance of £7.175m of capital receipts to fund future earmarked capital schemes – a shortfall of more than £32m - meaning the broader capital ambition of the Council is currently unaffordable until such time as additional capital receipts are generated. Many of the earmarked schemes were identified in 2017/18 and therefore are now the subject of a detailed review and reprioritisation.

The Growth Directorate is reviewing the estate and developing a further pipeline of surplus sites for disposal, and a full refresh of the Capital Programme is being undertaken alongside this review of the estate. With the exception of the Statutory Compliance works, all other earmarked schemes will be removed from the programme and subject to review. A refreshed and reprioritised Capital Programme will then be proposed for Member approval in Summer 2021.

Legal Implications:
(Authorised by the Borough Solicitor)

This report is to provide an overview for Members in relation to the operations and Neighbourhood capital projects.

The report is not seeking any decisions in relation to the particular projects, which are subject to their own due diligence, governance and decision making.

However recommendation (xi) will require an executive decision to undertake works through the contract with the LEP. Under the partnership agreement with LEP this is regarded as a Major Capital Project as defined by clause 7.1(b)(i) as over £250K therefore needs a D&B contract and the necessary protections that go with that route including warranted design work and independent certifier.

Risk Management:

Risk management is covered in **Section 5** of the report.

Background Information:

The background papers relating to this report can be inspected by contacting Lee Holland, Head of Engineering Services



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1. INTRODUCTION

- 1.1 The purpose of this report is to provide information on the Operations and Neighbourhoods 2020/2021 Capital Programme and impacts of the Covid-19 pandemic on a number of projects.

2. APPROVED SCHEMES

Highways: Transport Asset Management Plan (TAMP) and 2020/21

Highway Maintenance Programme

- 2.1 Following the re-prioritisation of the works programmes due to Covid the 2020/21 Highways Structural Maintenance Programme was substantially completed by the end of March 2021.
- 2.2 Unfortunately, due to the late start for commencement of works, four schemes were not commenced. It is hoped that these will be completed as part of the 2021/2022 programme of works. The four schemes are:

Carriageway resurfacing works

- King Street, Dukinfield from Pickford Lane to Chapel Street - estimated cost £80,000
- Talbot Road, Hyde from Mill Street to Ashton Road - estimated cost £60,000

Footway resurfacing works

- Foxhall Road, Denton various sections – estimated cost £25,000
- Masefield Road, Droylsden – Scott Lane to Taylor Street – estimated cost £40,000

- 2.3 There was a £0.024m adverse variance on principle road highway works in 2020/21 due to increased costs. It is anticipated that this variation will be covered by the 2021/2022 Highway Maintenance grant settlement.

- 2.4 Full details of the 2021/2022 funding allocation for Highways Structural Maintenance have not been received. A detailed programme of works will be produced once the available funding is known.

Flooding: Flood Prevention and Consequential Repairs

- 2.5 Works to improve critical infrastructure will continue this financial year on the following inlet structures:

- Stalybridge Country Park,
- Mottram Old Road, Stalybridge,
- Broadacre, Stalybridge,
- Ney Street, Ashton-under-Lyne,
- Store Street, Ashton-under-Lyne.

- 2.6 All works should be completed before March 2022, and it is envisaged the costs will be within budget.

Slope Stability Works and Potential Additional Works Required.

- 2.7 The engineering works at Fairlea, Denton are complete with only additional planting of wild flowers and some trees in the valley outstanding. The works will be completed within the budget of £350,000.

- 2.8 The Greenside Lane, Droylsden, retaining wall works were anticipated to be completed in December 2020. However, post-construction monitoring has highlighted an ongoing issue with the wall structure, which requires additional works to be carried out. The Council, consultants and contractor have been working through various options to find the optimum

solution. Negotiations are still ongoing for the proposed solution. Once agreement has been made, a revised program for completion will be provided along with any additional costs.

Repair and Restoration of Cemetery Boundary Walls

- 2.9 The remainder of the original budget (£260,000) to be spent this financial year is £60,000. Since the previous report update works to repair fences and gates have been undertaken at various sites. Medium risk repairs have been completed at Hurst and Dukinfield cemeteries. Works are now planned for Mossley and Hyde cemeteries. All works are envisaged to be completed this financial year and will be within budget.

Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

- 2.10 £2,500,000 was earmarked in the capital programme to fund this project. This scheme was marked as business critical and was approved by Executive Cabinet on the 24 October 2018.
- 2.11 Work on the scheme is progressing well. One of the old cremators (Number 1) has been removed. Two of the new cremators are currently being built on site. New gas pipes have been installed and the new mezzanine floor is now in situ. Ducts to the stacks for cremator Number 1 have also been removed. The temporary cremator is still being utilised to ensure the service can still meet the demand for funerals. The contractor is still able to keep the crematorium running on a minimum of three cremators at any one time
- 2.12 A four week extension to the project timeline is anticipated due to unforeseen circumstances with an unknown floor void. The void required filling before steel structures could be erected as part of the construction works. Following a structural survey on the steeple, it has become apparent that urgent work is needed to ensure that the fabric and integrity of the steeple is safe.
- 2.13 Urgent repairs works are required to the steeple in order to make the structure safe and to enable the installation of the new cremator flues. It is proposed that the emergency works be fully funded from the existing contingent budget for the scheme. Additional works to the steeple and roof will be required once the cremator scheme has been completed. Detailed surveys of the steeple and roof will be commissioned by the LEP and the information used to establish a scope of the works and a high-level cost plan in readiness for further consideration by members. The cost of the surveys to be met from the £0.400m contingent budget.

Children's' Playgrounds

- 2.14 Children's playgrounds across Tameside are being improved to help youngsters stay active and healthy. The Capital investment of £600,000 will improve play areas across the borough and ensure they are good quality and safe facilities for children to enjoy. Council officers have audited each play area, including an assessment of equipment, safety surfacing and infrastructure, and the funding will be spent on those playgrounds that need it the most.
- 2.15 Phase 1 of the works has now been completed. The safety surfacing at six sites (Ryecroft Hall Park; Dukinfield Park; Hill End Park, Broadbottom; Granada Park, Denton; Victoria Park, Denton; Mossley Park) has been significantly improved by replacing sand and/or grass matting with wetpour. There has been positive feedback on these changes from elected Members and residents and it has been a good partnership between Engineers and Greenspace to deliver the project on budget. There were plans to replace the sand at Cheetham Park toddler play area with wetpour however following feedback from elected Members the funding will now be spent on providing wet pour safety surfacing under the junior equipment in Cheetham Park to replace existing grass matting. Tender documentation for phase 2 of the project has now been completed and is due to go out to tender May 21. Phase 2 of the wetpour project will commence July 2021.

Ashton Town Centre Public Realm Project

Programme Update

- 2.16 As a result of the pandemic the Ashton Town Centre Public Realm project has been temporarily paused in line with Government guidance.
- 2.17 As there is uncertainty at present around the supply and delivery of construction materials, officers are working closely with STAR to develop a procurement strategy in order to purchase the necessary materials to continue delivering the public realm works in Ashton town centre.
- 2.18 Detailed designs have been produced for the next phase of work on Wellington Road (in front of Clarendon College). However, in the current climate, a detailed review of the project is required, once the procurement exercise is complete in July 2021, to determine the availability and affordability of materials.
- 2.19 As lockdown eases and the town centre begins to open up for business, it is important that the original objectives for this scheme are also reviewed by key stakeholders in order to determine if the plans remain relevant and fit for purpose.
- 2.20 The table below sets out the latest budget position and the projected costs will be represented, at a future meeting, once the procurement exercise is complete.

Budget	Total
Vision Tameside Public Realm Budget	£2.767m
Ashton Town Centre and Civic Square Budget	£1.504m
Total Corporate Funding Available	£ 4.271m

Main Road LED Street Lighting Lanterns

- 2.21 The Main Road LED project continues to progress well. The Design consultants envisage completing the major designs works by June 2021. The only designs remaining will be the ones requiring bespoke design parameters (ie. Metrolink, high mast columns and heritage lighting).
- 2.22 The ordering and delivery of the LED lanterns is keeping pace with the design work and supplies are mirroring the installation programme.
- 2.23 The completion of the project is still forecast for March 2022 and the outturn costs are still within budget. However, until the designs work is complete the costs could fluctuate slightly.

3 WALKING AND CYCLING INFRASTRUCTURE SCHEMES

- 3.1 The Mayor, Greater Manchester Combined Authority and this Council are committed to bringing about a step change in the quality of the built environment to encourage more walking and cycling, as set out in the "Made to Move" strategy. The plan envisages a capital spend in the region of £1.5 billion over the next 10 years, of which £160 million is currently committed from the Mayor's Cycling and Walking Challenge Fund (MCF). In addition to the MCF Programme there are a number of other funding sources being made available and it is therefore important that the Council prioritises bidding for this funding, as it becomes available, to support the ambitious plans to increase walking and cycling across the borough.
- 3.2 In addition to providing an update on the MCF, this section of the report provides details of other funding sources that have more recently been identified.

Mayor's Challenge Fund

- 3.3 On 29 March 2018, the Greater Manchester Combined Authority agreed to allocate £160 million of Greater Manchester's £243 million Transforming Cities Fund to develop a Mayor's Cycling and Walking Challenge Fund. The fund is being used to deliver the Bee Network, which is the walking and cycling element of the Our Network plan to transform Greater Manchester's transport system.
- 3.4 Previous reports have highlighted that the Council has successfully secured Programme Entry Status for schemes at Tranches 1, 4, 5 and 6 of the programme. Programme Entry status means approval "in principle" with the majority of the funds still subject to the submission and approval of a successful business case.
- 3.5 The table below provides a summary of the combined estimated value of the 12 schemes which have received Programme Entry status to date:

Total Estimated MCF Funding	£11,557,150
Total Estimated Match Funding	£3,200,734
Total Estimated Scheme Costs	£14,757,884

- 3.6 It should be noted that the costs submitted at Programme Entry are based on outline proposals only and the expectation is that the costs will fluctuate as schemes are further developed. The costs in the table above should therefore be treated as indicative only. Final scheme costs will be determined as part of the business case, which will be submitted to the GMCA for approval prior to construction.
- 3.7 To allow all MCF schemes to be developed the Council has secured Development Cost Funding to the value of £1,937,125. This funding has been included in the Capital Programme. In addition, approval for the full construction costs has also been received for the Hill Street and Chadwick Dam schemes. The total MCF grant approved for both schemes is £686,951, which includes £80,000 activation funding that will be used to increase awareness and use of the new routes by residents and businesses. These works are progressing well and are on track to be complete by summer 2021.
- 3.8 Following the over-allocation of the MCF programme and the creation of an infrastructure pipeline, GMCA approved the first phase of Bee Network delivery on the 5 May 2020 based on identified Council priorities. The outcome of this re-prioritisation exercise was that Tameside retained £10.3m of the original Programme Entry estimated value of £11.5m.
- 3.9 **Appendix 1** provides a summary of the MCF schemes which were prioritised at this time along with the estimated costs and approved development costs.
- 3.10 Good progress has been made in developing the remaining schemes with a key focus on high quality provision for active travel, to meet new and emerging standards, including the recent GM Interim Active Travel Design Guide. This approach, although welcomed by Transport for Greater Manchester (TfGM), has resulted in increased estimated costs.
- 3.11 In April 2021, TfGM asked the Council to review the latest scheme costs and agree a phasing strategy, in line with the programme budget of £10.3m. The MCF schemes will continue to be developed, in line with the agreed development budget, but the delivery costs for some schemes will be removed from the current allocation, awaiting further funding opportunities.
- 3.12 **Appendix 1** provides details of the proposed programme, based on the current available funding, strategic priorities, the deliverability of each scheme and the progress made to date.
- 3.13 It should be noted that as development cost funding has already been secured, this will allow work to continue on the development of the schemes to help build the Council's pipeline.

Dukinfield Active Neighbourhood Pilot

- 3.14 TfGM have secured £3 million, in principle approval, from Tranche 5 of the MCF to develop and deliver one pilot Active Neighbourhood scheme in each of the 10 Greater Manchester districts.
- 3.15 TfGM have commissioned a team of specialists to lead on the design and development of the scheme, including the submission of a business case to TfGM to secure the funding.
- 3.16 Subject to business case approval, the Tameside pilot scheme would be allocated in the region of £250,000. The priority will be the use of low-cost measures to make meaningful changes (such as closing roads to through-traffic using attractive planters).
- 3.17 On the 3 March 2021 the Council approved via Executive Decision the selection of an area in Dukinfield for Tameside's Active Neighbourhood pilot scheme. Work has since started for this resident-led initiative and included a workshop being held on 25 March 2021. The workshop provided residents and interested parties an opportunity to talk about their local area, problems, issues, opportunities and ideas.
- 3.18 Although TfGM's specialist team will lead on the design and development of the scheme, the Council will need to provide support. The cost of staff time, spent on this project, will be claimed back from TfGM's Tranche 5 MCF budget allocation. This means that no funding is anticipated from Council budgets.
- 3.19 It is anticipated that the works will be delivered by the Council's Engineering service.

MCF – COVID

- 3.20 Previous reports have presented updates on the £500,000 awarded from the MCF budget to deliver emergency initiatives to promote and enable exercise and travel, whilst maintaining social distancing during the pandemic.
- 3.21 Works have included the completion of an access audit, new signage and increased promotion of the National Cycle Network route 626 between Ashton and Oldham. Cycle lane improvements were also completed on Mottram Road, Stalybridge. In addition, to support the return to school, an audit was undertaken at all local authority schools to ensure that pupils could walk, cycle or scoot to school safely whilst maintaining social distance. This resulted in white lining works being completed at 45 schools across the borough. Work was also carried out at various schools to introduce signage to help promote social distancing in the early stages of the pandemic when children of key workers returned to school. Works to install a new non-highway access route at Poplar Street Primary school are also planned to provide a long term improvement, removing congestion and conflict between pedestrians and motor traffic and further support social distancing.
- 3.22 The funding also contributed to the development of the Resident Led Quiet Streets initiative. This scheme received positive press which was picked up by the national organisation "Playing Out". "Playing Out" have since indicated that they would like to work with Tameside on a new style initiative around temporary road closures.
- 3.23 A final claim was submitted to TfGM at the end of March 2021 for the value of £337,814.

Emergency Active Travel Funding (EATF) - Tranche 1

- 3.24 Previous reports have presented updates on the £400,000 secured from the Emergency Active Travel Fund (Tranche 1). This funding was ring fenced to deliver a pop-up cycle lane on Lord Sheldon Way / A635 to connect to the Manchester City Centre boundary and two experimental Quiet Street schemes on Currier Lane in Ashton and Stamford Drive in Stalybridge.

3.25 The Quiet Street schemes were delivered successfully and are currently under review to determine if the schemes should be made permanent. Phase 1 of the Lord Sheldon Way scheme was completed, however, Phase 2 was withdrawn due to concerns raised during the consultation process and issues identified during delivery of the early phases of the scheme.

3.26 A final claim was made to TfGM at the end of March 2021 for the value of £147,697.

Active Travel Fund (ATF) – Tranche 2

3.27 The last report presented provided confirmation that the Council was awarded £985,000 from TfGM on the 29 January 2021.

3.28 The objectives of the ATF are to help local authorities create an environment that is safe for both walking and cycling and support cycling in particular to replace journeys previously made by public transport to avoid overcrowding. Longer term it will also help deliver significant health, environment and congestion benefits.

3.29 In order to secure the funding councils had to demonstrate that they have swift, meaningful and deliverable plans to reallocate road space for walking and cycling. All schemes, permanent or temporary, will need to include segregation or point closures to through traffic. Advisory cycle lanes and those marked only with white paint are not eligible.

3.30 The proposed Lord Sheldon Way/Penny Meadow/Mossley Road scheme has now been withdrawn due to deliverability and affordability constraints. In order to retain the funding an alternative scheme, located in the same general area, has been presented to TfGM. Further details are being prepared to formalise this change in agreement with TfGM for the proposed Hurst Brook Active Travel scheme.

3.31 Information is emerging on the proposed governance arrangements and processes to be implemented to manage the ATF programme, however it is anticipated that a similar approach as used for the Mayor's Challenge Fund will be adopted. Financial claims will be made on a quarterly basis in arrears.

3.32 A requirement of the grant funding was the council's ability to demonstrate progress and commitment to implementing the schemes in Tranche 2 by March 2022. In addition, unlike the Emergency Active Travel Fund, there is a requirement to undertake consultation on all schemes and obtain design approval from TfGM prior to implementation and to implement appropriate monitoring and evaluation.

3.33 In order to give the Council the best possible chance of meeting the challenging delivery timescales, a procurement exercise has been undertaken in partnership with STAR procurement, to secure a consultancy service to provide additional expert support to the Walking and Cycling Project team. Work on developing the scheme ideas, consultation and communication plan started in April and more detailed information will be provided at a future meeting.

Capability Fund

3.34 The Capability Fund for Active Travel is a recent development that is designed to support behaviour change activities and the development of local cycling and walking infrastructure proposals. This presents an opportunity to bid for a share of £2.877m of revenue funding, across GM, split 50:50 between Development and Activation.

3.35 'Development' covers the development of infrastructure projects to meet the new standards, and 'Activation' covers activity to promote increased physical activity through walking and cycling, including monitoring, behaviour change and measures to expedite delivery.

3.36 The Capability Fund therefore presents an opportunity to continue to develop the active travel offer within the borough.

- 3.37 The table below provides details of the bids submitted by the Council. A decision on the allocation of funding is awaited and more information will be provided at a future meeting.

Scheme Name	Scheme Description	Estimated Scheme Value
Stalybridge to Mottram Active Travel Corridor Study.	To identify and understand the opportunities and constraints for active travel along this key transport corridor.	£50,000
Stalybridge to Dukinfield Corridor Study.	To identify and understand the opportunities and constraints for active travel along this key transport corridor.	£50,000
Accessibility at Existing Filtered Streets and Access Controls.	This scheme will look to improve accessibility at existing filtered streets or access controls across the borough.	£30,000
Cobden Street (Active Neighbourhood).	This scheme supports an Emergency Active Travel Fund scheme in looking at wider issues associated with routing of traffic through a residential neighbourhood between Ashton and Stalybridge.	£20,000

Highways England – Designated Funds Scheme

- 3.38 Since the previous Capital update report good progress has been made to develop improvements for cycle connectivity between Hyde and Hollingworth.
- 3.39 The feasibility stage has been completed including a review of route options and the identification of a preferred route. A Scheme Appraisal Report was presented at a Highways England Value Management Workshop in January 2021, with a Benefit to Cost Ratio of 1.6. This was formally accepted by Highways England on 26 Feb 2021 enabling Detailed Design to commence.
- 3.40 Early consultation and engagement has been held with key stakeholders, including a briefing for Members. A site visit was held with Onward Homes to understand the acceptability of land purchase to support the scheme.
- 3.41 Since approval of the £1.9m scheme in principle in 2018, Highways England's Designated Funds allocation process has changed, with funds now only being awarded year-on-year, without the ability to carry funds over from one year to the next.
- 3.42 During the 2021/2021 financial year the Council accelerated and prioritised the development of this scheme to maximise the chance of securing construction cost approval for scheme delivery during the 2021/2022 financial year. However, Highways England have requested that the development work is paused, awaiting a resubmission for additional funding to complete the detailed design.
- 3.43 Highways England remain supportive of the scheme and have indicated that the Council are in a strong position to release the required funds, with a positive benefit to cost ratio, a successful Value Management Workshop and Scheme Appraisal Report, and good early engagement with stakeholders.
- 3.44 Costs incurred to date for scheme development have been claimed back from Highway's England, with a final invoice for work completed to March 2021 to be raised once all supplier invoices have been received

Places to Ride – Tame Valley Loop (TVL)

- 3.45 The TVL provides a 28km mountain bike loop (with shorter variants available for families or less confident cyclists) using existing tracks around Stalybridge and Mossley. The scheme is to formalise, promote and improve (where necessary) these tracks for the benefit of all, but with a focus on mountain bikes.
- 3.46 The last report provided details of a potential funding package to support delivery of this initiative. This included a British Cycling bid for funding through the “Places to Ride” programme. On the 11 December 2020 approval for funding was granted, in principle, at Stage 1 of the bidding process. On the 30 March 2021 a formal Grant Award was received for up to £5,000 towards the eligible costs to deliver this scheme.
- 3.47 The total estimated cost for the works is £31,500. However not all elements of the scheme are eligible for grant funding (such as maintenance and improvement to the surface of the existing track). The following table provides a summary of the funding package. Uncommitted 2020-21 Highways Maintenance grant of £40,000 is available to fund the required match of £26,500

Total Cost of Works	£31,500
Places to Ride contribution (50% of eligible costs)	£5,000
TMBC contribution (50% of eligible costs)	£5,000
TMBC contribution of non-eligible works	£21,500
Balance	£0

- 3.48 Verbal approval has recently been received from British Cycling, however the Council awaits the formal Funding Agreement. Subject to approval physical works on the TVL could commence in June 2021 with the launch of the route potentially taking place over summer.

Pedestrian Crossing Facilities at Side Roads

- 3.49 TfGM are researching the use of road markings at side roads in urban areas, working with the Transport Research Laboratory (TRL). The aim is to provide direct and safe crossing points for pedestrians.
- 3.50 The Council are supporting this research by implementing two trial sites at locations in Denton and Audenshaw. These will be temporary installations, for 4 to 6 weeks, to allow monitoring to take place.
- 3.51 This work is being funded by TfGM under the MCF and the design and delivery being carried out by the Council is estimated at £23,000.
- 3.52 All costs will be met by TfGM including any Council staff time which will be claimed back from TfGM. Confirmation of the claim process is awaited but it is expected to be quarterly in arrears.

4 UPDATE ON GRANT FUNDING SCHEMES REPORTED PREVIOUSLY

Transport Infrastructure Investment Fund - Highways Maintenance Challenge Fund 2020/21

- 4.1 Works to replace gullies and drainage connections as part of the Transport Infrastructure Investment Fund, which includes the Highways Maintenance Challenge Fund, were substantially completed at the end of March 2021.
- 4.2 To date 400 road gullies have been replaced at a cost of approximately £380,000.
- 4.3 Works to replace a small number of outstanding gullies will be completed early in the financial year 2021/2022.

- 4.4 Works are anticipated to be completed within the available budget.

Department for Transport (DfT) – Safer Roads Fund

- 4.5 The scheme to enhance the safety on A670 Mossley – Oldham comprised a pedestrian crossing and footway widening works to the section of carriageway outside St George's School in Mossley, surface dressing and lining along the route and vehicle triggered variable message boards.
- 4.6 The pedestrian crossing, footway widening and some surface dressing in connection with the crossing has been completed. The variable message boards (VMB) are awaiting delivery and erection.
- 4.7 The funding for the whole scheme has been recovered from Oldham MBC, who were the main partner in the joint bid for DfT monies. As no further funding is expected for this scheme, the capital funds have been carried over to this current financial year to be spent as soon as possible upon delivery of the VMBs.

Growth Deal 3 Funding – Bus Stop Passenger Access Enhancement

- 4.8 Works commenced in March 2021 to undertake enhancements to approximately 50 bus stops within the borough.
- 4.9 Work has progressed well with 35 stops completed and the costs incurred to date are approximately £95,000. Work to a number of the stops has paused temporarily whilst TfGM undertake works to raise the level of shelters.
- 4.10 Officers have been working closely with colleagues at TfGM providing them with regular updates about progress and costs.
- 4.11 Works are anticipated to be completed within budget.
- 4.12 A sum of £3.915m for Tameside's 2021-22 Transport Grant and Pothole and Challenge funding is subject to approval by the GMCA on 25 June 21. If approved, it is proposed £1.500m is allocated for Pothole and Challenge funding in the Operations and Neighbourhood's directorate 2021-22 Highways revenue budget and £2.415m be added to the Highways 2021-22 capital programme.
- 4.13 Members should note that the proposed 2021-22 grant allocation is £0.078m less than the 2020-21 grant allocation. If approved, a programme of Highway capital works will be presented to Members for approval.

5 RISK MANAGEMENT

- 5.1 The table below provides a summary of the high risks associated with the delivery of the Operations and Neighbourhoods Capital Programme. The table also provides a summary of mitigating actions in order to minimise risk.

Risks	Mitigating Actions
1. Failure to implement the proposed Capital programme will prevent the appropriate allocation of resources by the Authority.	A robust programme of works will be developed to ensure that the objectives underpinning the Department for Transport and other funding allocations will be met and at the same time meet the objectives contained in Tameside's Community Strategy.
2. Inclement weather preventing commencement and completion of schemes.	A comprehensive and realistic programme of works will be agreed between partners to ensure completion by approved dates. However, should the programme not be achieved it may be necessary to arrange for any outstanding financial resources to be transferred into the following financial year.
3. Due to the most recent lock down announcements, both here and abroad, there is currently no certainty on the delivery timescales and availability of materials.	Procurement processes will start earlier than normal and the situation will be kept under review and delivery programmes adjusted if necessary. Whilst the Council's Operational Services and external contractors have access to many material suppliers, shortages of materials or delays in delivery may necessitate alternatives to be sourced or approval will be sought to carry forward the project into the following year.
4. Statutory procedures linked to certain schemes could delay implementation.	Should it be necessary approval will be sought to carry over the project into the following year for completion.
5. Failure to deliver schemes funded by external grants will impact on the future success of bids.	<p>External consultancy support being commissioned, with support from STAR, to increase design and business case capacity thereby helping to accelerate the development and delivery of the MCF schemes. Schemes which are currently projected to be completed beyond the funding timescales are being flagged with TfGM to determine opportunities to accelerate approval processes or extend the funding deadline.</p> <p>The Council has requested written confirmation, from funders, that grant can be carried forward beyond the original funding timescales.</p>
6. Failure to successfully secure Emergency Active Travel funding.	If no action is taken and people return to their cars in great numbers as the lockdown eases, we will quickly face congestion and air quality issues which will exacerbate the suffering of those most susceptible to the Covid-19 virus.

6 RECOMMENDATIONS

6.1 As set out on the front of this report.

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Appendix 1 - The GM Mayor's Cycling and Walking Challenge Fund (MCF) Programme Entry and Current Status of Schemes

Tranche Number and Scheme Name	Town(s)	Scheme Description	MCF Funding Approved at Programme Entry £	Match Funding Approved at Programme Entry £	MCF Funding Review April 2021 £	Match Funding Review April 2021 £	Scheme Status
T1 Hill Street to Trafalgar Square	Ashton	Contraflow cycle lane, punch through and cycle improvements.	110,000	110,000	326,274	0	Phase 1 Design and Delivery Works on site. Scheduled for completion summer 2021.
T1 Clarendon Road	Audenshaw	Cycle connectivity and crossing improvements.	1,650	1,650	97,374	0	Phase 1 Design and Delivery Scheme in development and design phase. Construction costs included within MCF Programme.
T1 Chadwick Dam	Ashton/ Stalybridge	Path widening, link to schools and hospital, traffic free route and quiet streets.	75,000	75,000	360,677	0	Phase 1 Design and Delivery Works on site. Scheduled for completion summer 2021.
T1 Stamford Drive	Stalybridge	Quiet street route (2km) and crossings.	55,000	55,000	209,176	0	Phase 1 Design and Delivery Scheme in development and design phase. Construction costs included within MCF Programme.
T1 Rayner Lane	Droylsden/ Audenshaw	Surface existing footpaths, bridleways and low trafficked roads linking with existing facilities at ends and at Metrolink stop.	137,500	137,500	275,000	0	Phase 1 Design and Delivery Scheme in development and design phase. Construction costs included within MCF Programme.
T 1 now T5 Warrington Street	Ashton	Contraflow, punch through x 2, route through pedestrian area.	7,000	7,000	0	0	Phase 1 Design and Delivery Scheme in development and design phase. Construction costs included within MCF Programme.
T1 Ross Lave Lane	Denton	Improve surface to allow use for commuters. Crosses M60 and avoids use of Windmill Lane. Part of the TPT and NCN 62.	220,000	220,000	440,000	0	Phase 1 Design and Delivery Scheme in development and design phase. Construction costs included within MCF Programme.
T4 A57 Crown Point	Denton	Cycle provision with protected space reduced carriageway widths with fully segregated routes on the A57.	2,542,000	0	408,480	0	Phase 1 Design - Phase 2 Delivery Development costs approved. Work underway to develop an affordable scheme. Construction costs currently excluded from MCF Programme - awaiting further funding.
T5 Ashton Streetscape	Ashton	Streetscape scheme through town centre (Wellington Road / Albion Way). Segregated cycle facilities and improved pedestrian access.	3,453,000	2,595,037	6,882,000	2,595,037	Phase 1 Design and Delivery Scheme in development and design phase. Cost increase due to change in project area and scope. Construction costs included within MCF Programme.
T5 Ashton West Link Bridge	Ashton	New pedestrian / cycle bridge over Manchester Road and Metrolink.	1,382,000	0	38,000	0	Phase 1 Design and Delivery Initial feasibility study complete. Scheme on hold until further funds become available.
T5 Ashton Town Centre South	Ashton	Pedestrian public realm improvements and east / west cycle connectivity.	1,369,000	0	1,369,000	0	Phase 1 Design and Delivery Scheme in development and design phase. Construction costs included within MCF Programme.
T6 A57 Denton to Hyde	Denton/Hyde	2.5km cycle connectivity scheme.	358,160	0	358,160	0	Phase 1 Design – Phase 2 Delivery Development costs approved. Work underway to develop an affordable scheme. Construction costs currently excluded from MCF Programme - awaiting further funding.
		TOTAL	11,473,603	3,201,187	11,223,666	2,595,037	
LATEST ESTIMATED SCHEME COSTS AND MATCH FUNDING			£14,674,790		£13,818,703		

Appendix 2 - Operations & Neighbourhoods

Engineer's Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
MCF, Walking , Cycling & Other	1,392	9,863	1,232	160	186	1,206	9,677
Bridges, Structures & Inspections	372	373	219	153	(153)	219	526
Other Highways & Town Capital	368	305	305	63	(60)	308	365
Flood Prevention & Resilience	560	386	584	(24)	24	584	362
Street Lighting	1,390	2,436	1,350	40	(40)	1,350	2,476
Car Parks	0	0	8	(8)	0	0	0
Principal Highways & Town Capital	2,900	(124)	2,849	51	(51)	2,849	(73)
Total	6,982	13,239	6,547	435	(94)	6,516	13,332

Car Parks - Outturn Variation (£0.008m)

This has been funded from revenue budgets.

Transport Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Fleet Replacement Programme	2,481	165	2,354	127	(127)	2,354	292
Electrical Charging Points	0	0	25	(25)	0	0	0
Total	2,481	165	2,379	102	(127)	2,354	292

Procurement of 58 Fleet Vehicles – Outturn Variation (£0.25m)

The cost and installation of the electrical charging point was underestimated. This has been funded from revenue budgets.

Appendix 2 - Operations & Neighbourhoods

Environmental Services Capital Programme						Re-profiled Budgets	
Capital Scheme	2020/21 Budget £000	Future Year Budgets £000	2020/21 Outturn £000	2020/21 Outturn Variation £000	Re-profiling to be approved £000	Re-profiled Budgets 2020/21 £000	Future Year Budgets £000
Fairlea Denton and Greenside Lane Droylsden	799	0	747	52	(52)	747	52
Rocher Vale & Hulmes and Hardy Wood	6	0	6	0	0	6	0
Audenshaw Environmental Improvements	0	9	0	0	0	0	9
Egmont St Fencing	2	0	0	2	(2)	0	2
Infrastructure Improvements	2	0	1	0	0	2	0
Highway Tree Planting 2019	0	25	0	0	0	0	25
Greenspace Infrastructure	30	85	0	30	(30)	0	115
Hyde Park	0	13	0	0	0	0	13
King George's Park	0	6	6	(6)	6	6	0
Children's Playgrounds	180	412	168	12	(12)	168	424
Replacement of Cremators	683	1,808	687	(4)	4	687	1,804
Cemetery Boundary Walls	60	65	54	6	(6)	54	71
Sam Redfern Green	17	0	12	5	(5)	12	5
Oxford Park Play Area	0	40	0	0	0	0	40
Copparas Fields	0	52	0	0	0	0	52
Total	1,779	2,515	1,681	97	(97)	1,682	2,612